

# Monetary Policy Implementation

# What is Money?

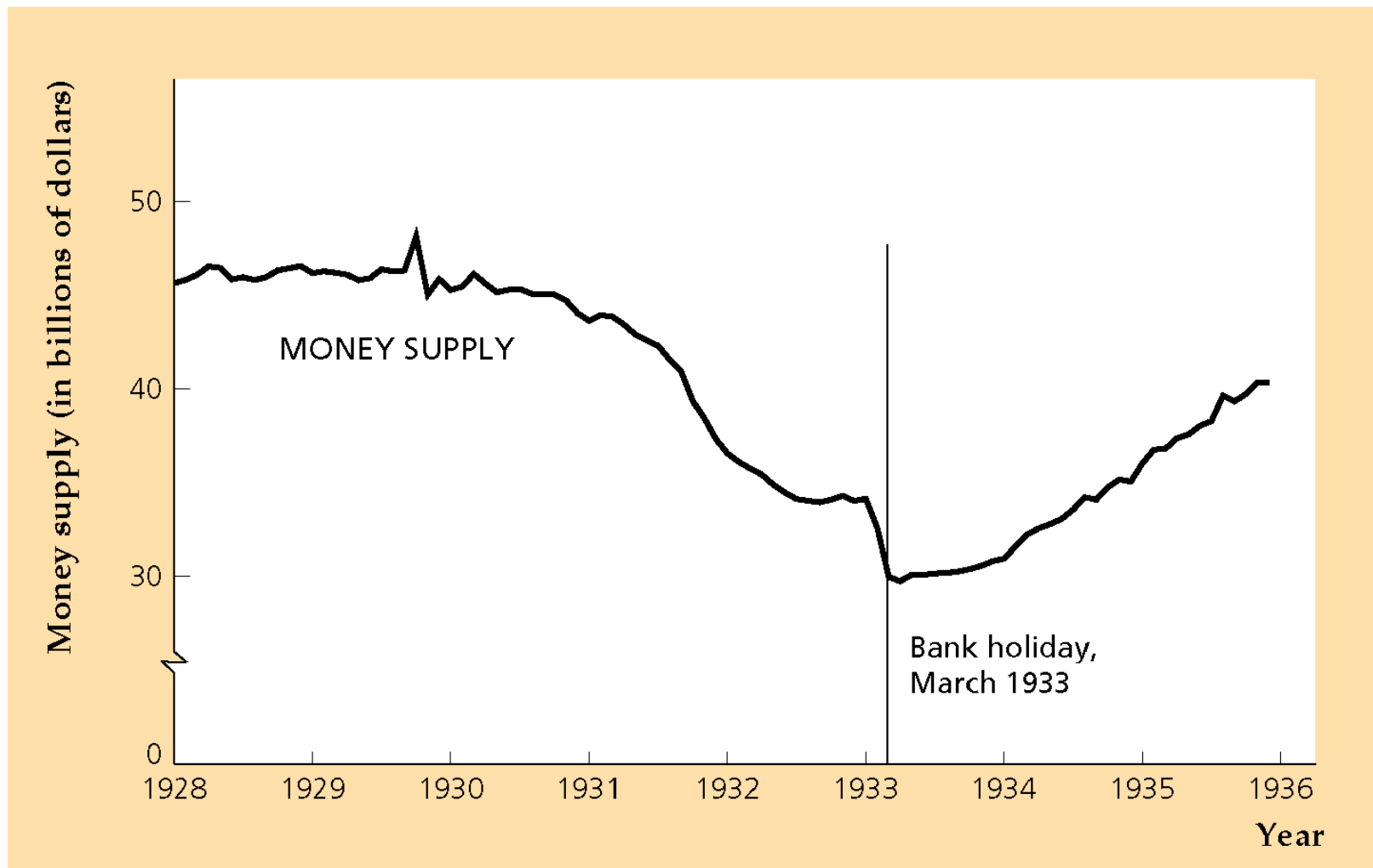
## It Has Three Functions

- Unit of account
- Medium of exchange (transactions, credit)
- Store of value

# Today

- Unit of account
- Medium of exchange (transactions, credit)
- Store of value

# Money supply in the Great Depression



**(b) The money supply in the Great Depression**

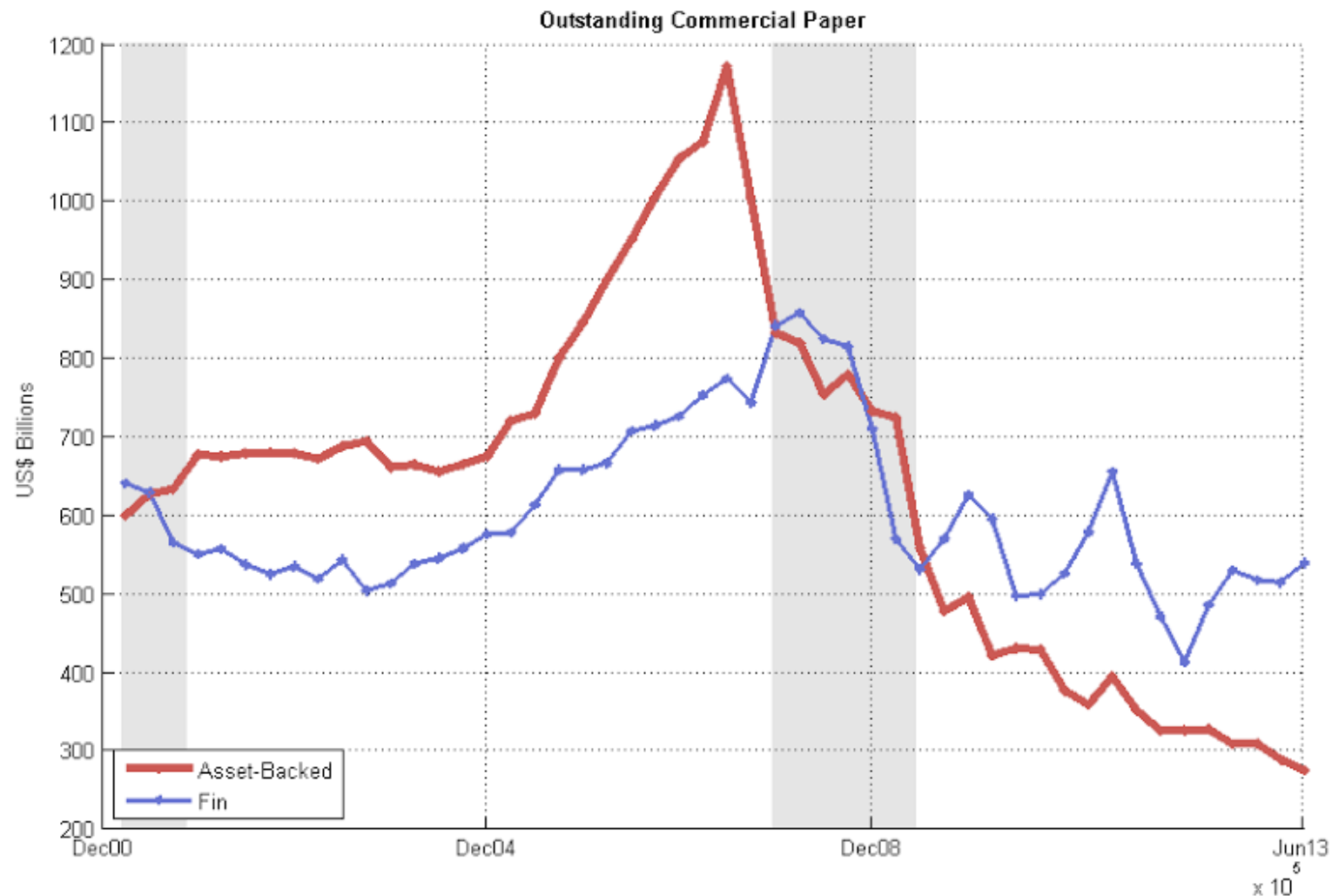
# Contraction in Money Supply

- Friedman Schwartz:
  - Problem because credit unavailable
  - Less exchange
- History of Great Depression
  - Banks runs induced people to hold on to money
  - Fed worsened things
    - Contracted Money Supply

# Recent Recession

- Collapse of Many Asset Markets
- Similar Story
  - I will explain why
- Solution?

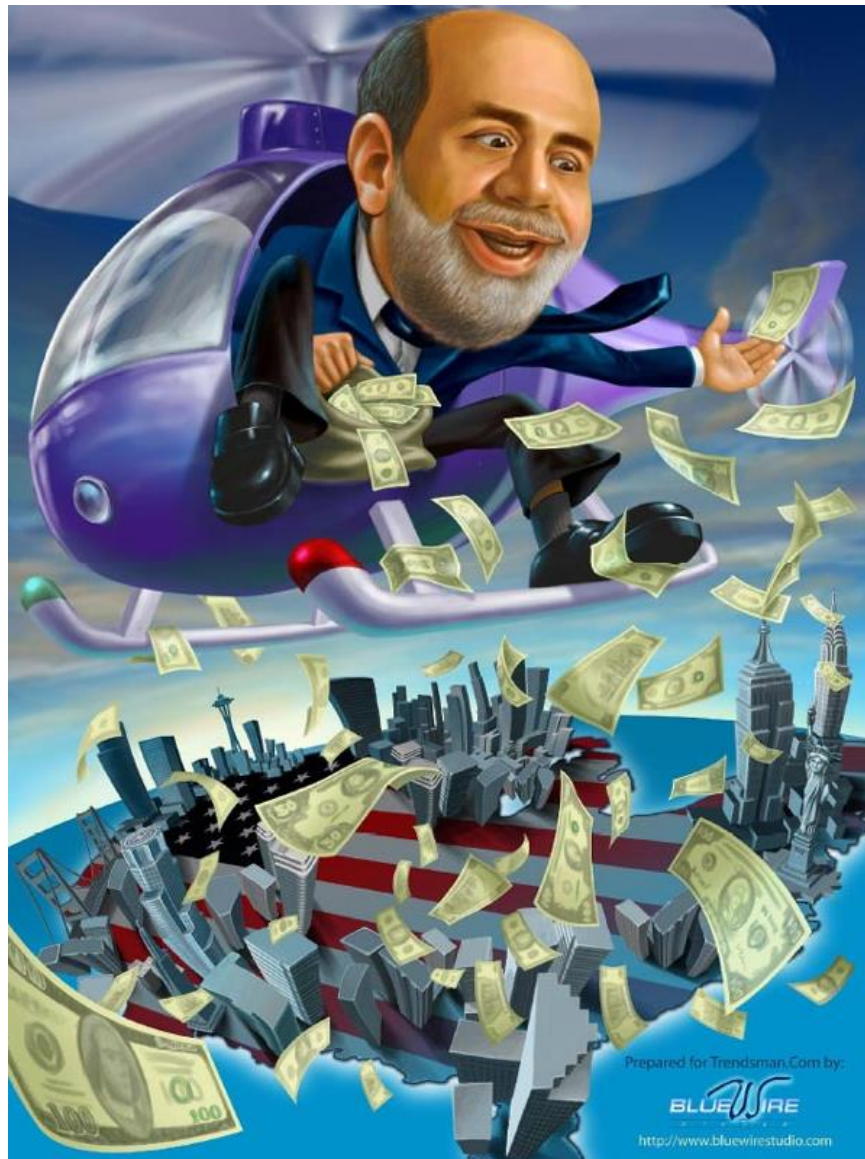
# Asset Backed and Financial Commercial Paper



**If reduction in Money was Problem,  
can anyone suggest a Solution?**



# Solution: Print More Coupons



## Caveat...

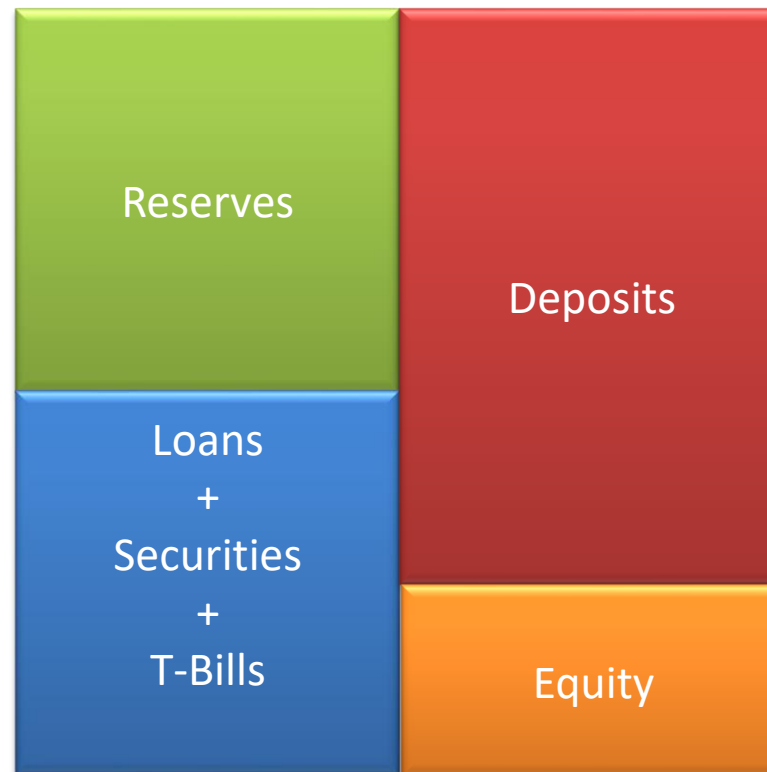
- Things aren't as simple...
- Institutional details matter
- There's no such thing as a helicopter drop

# **Money Creation by Banks (Money Multiplier)**

# **Money Creation**

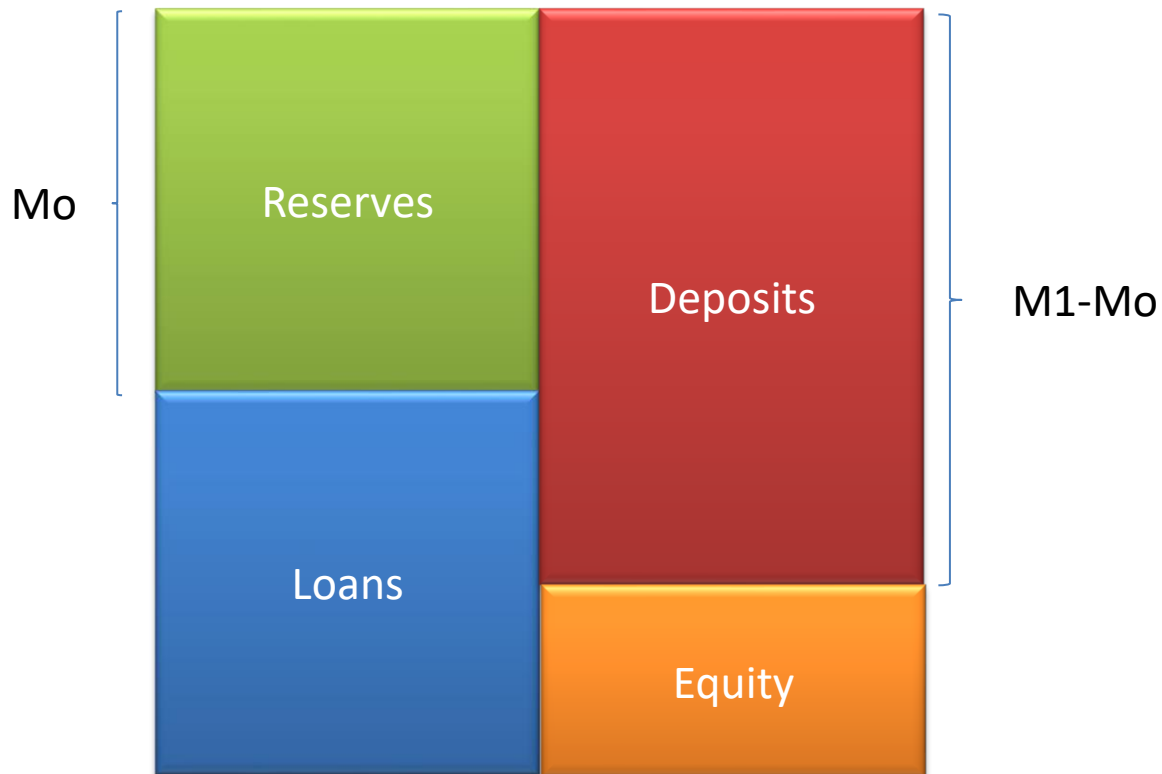
## **Bank's Balance Sheet**

# A Bank's Balance Sheet

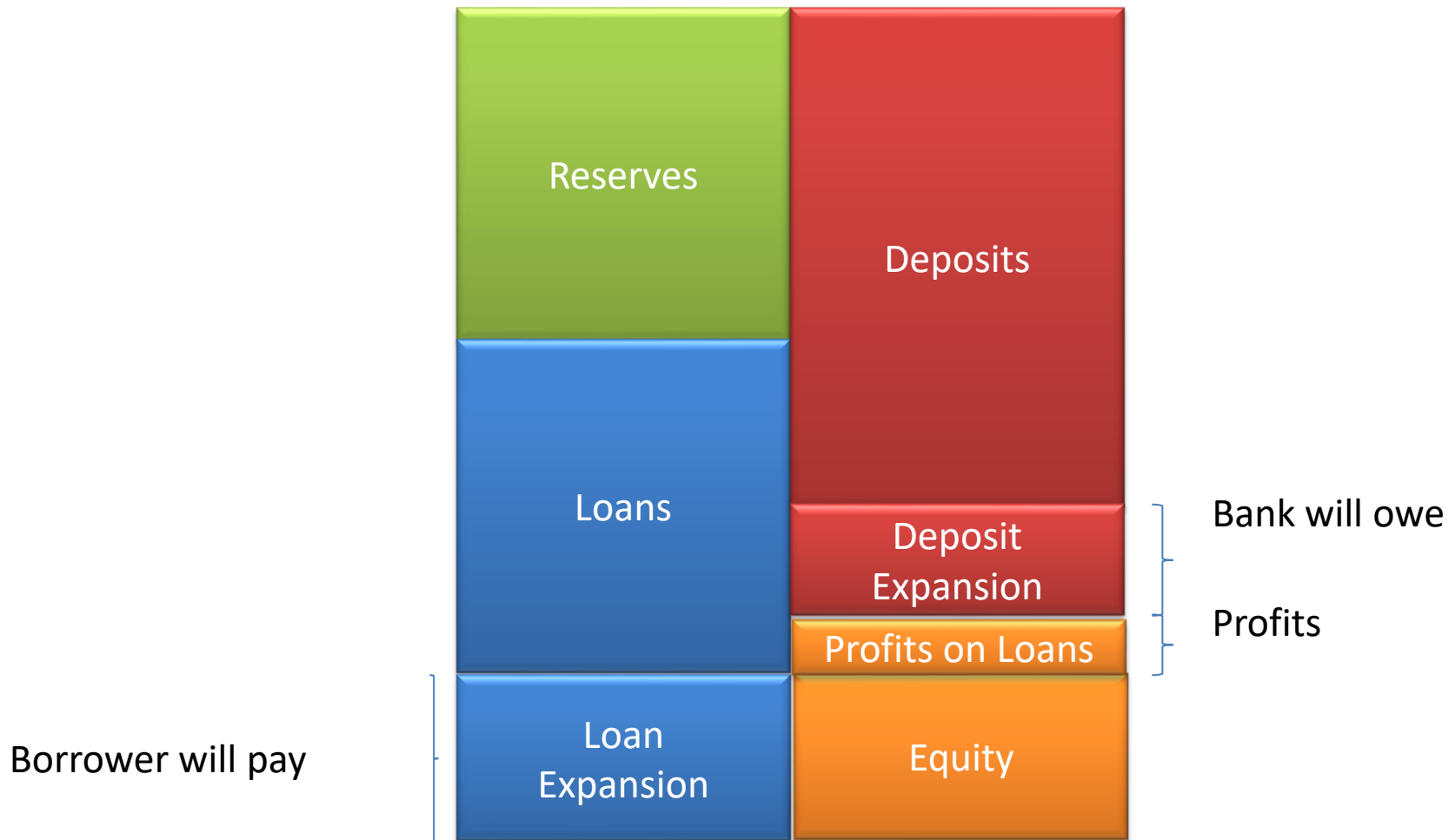


# A Bank's Balance Sheet

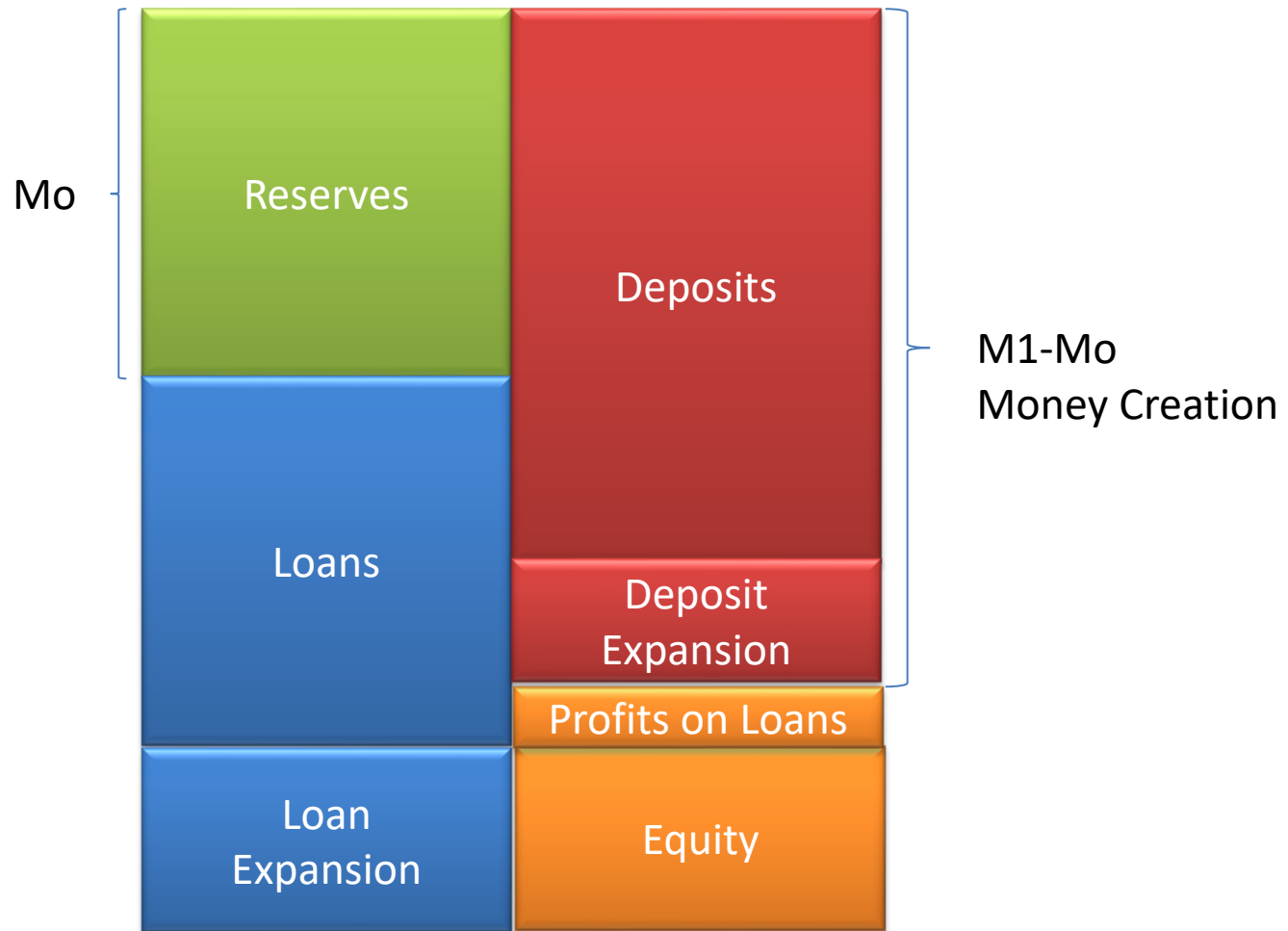
Ratio:  $M1/M0$  is called money multiplier



# More Loans

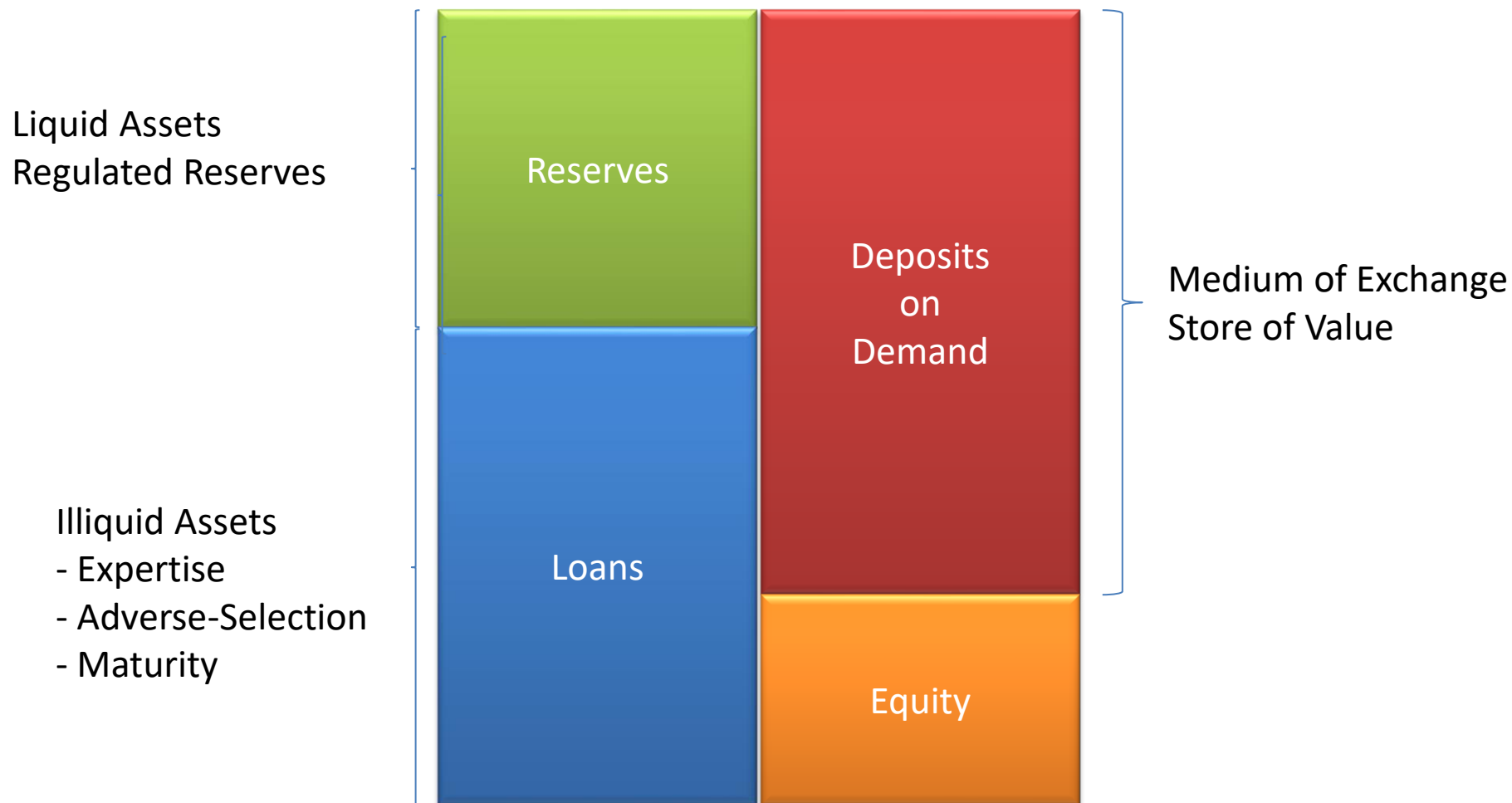


# It affects Money Aggregates

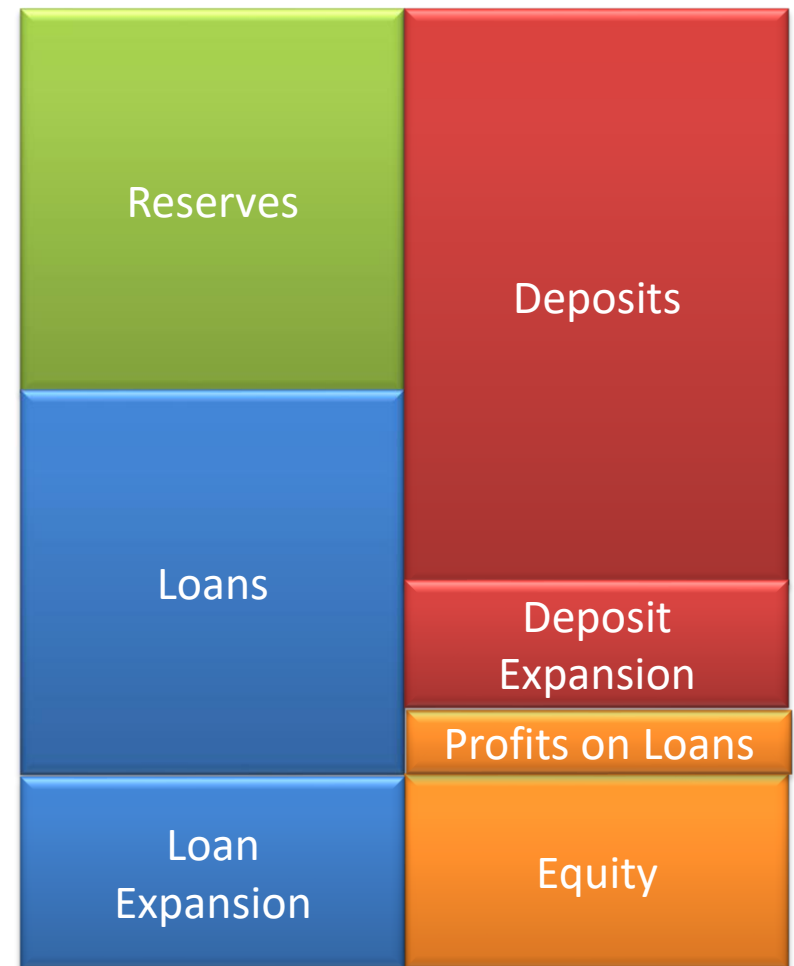
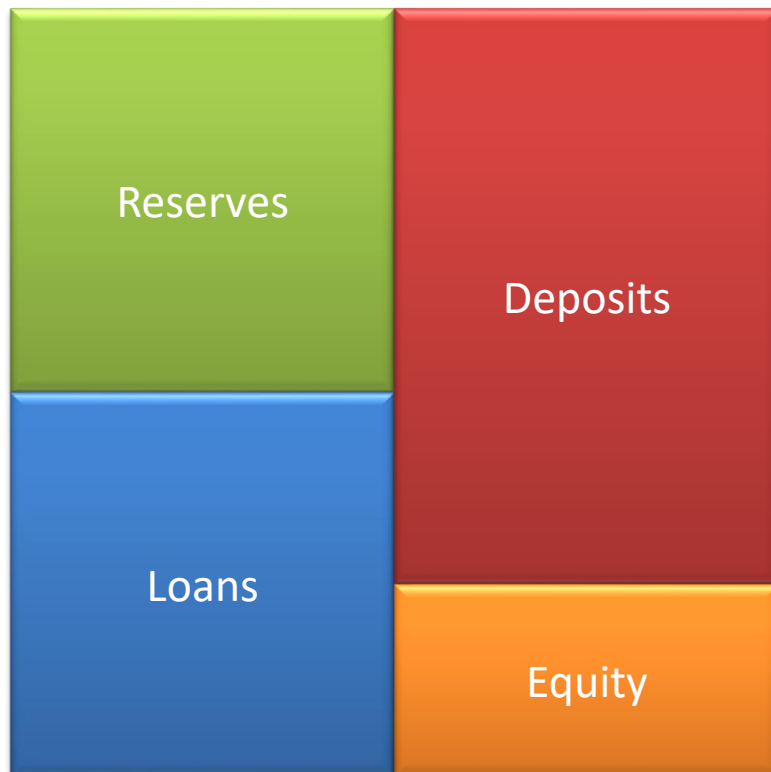




# Bank's Balance Sheet



# More Loans= More Profits



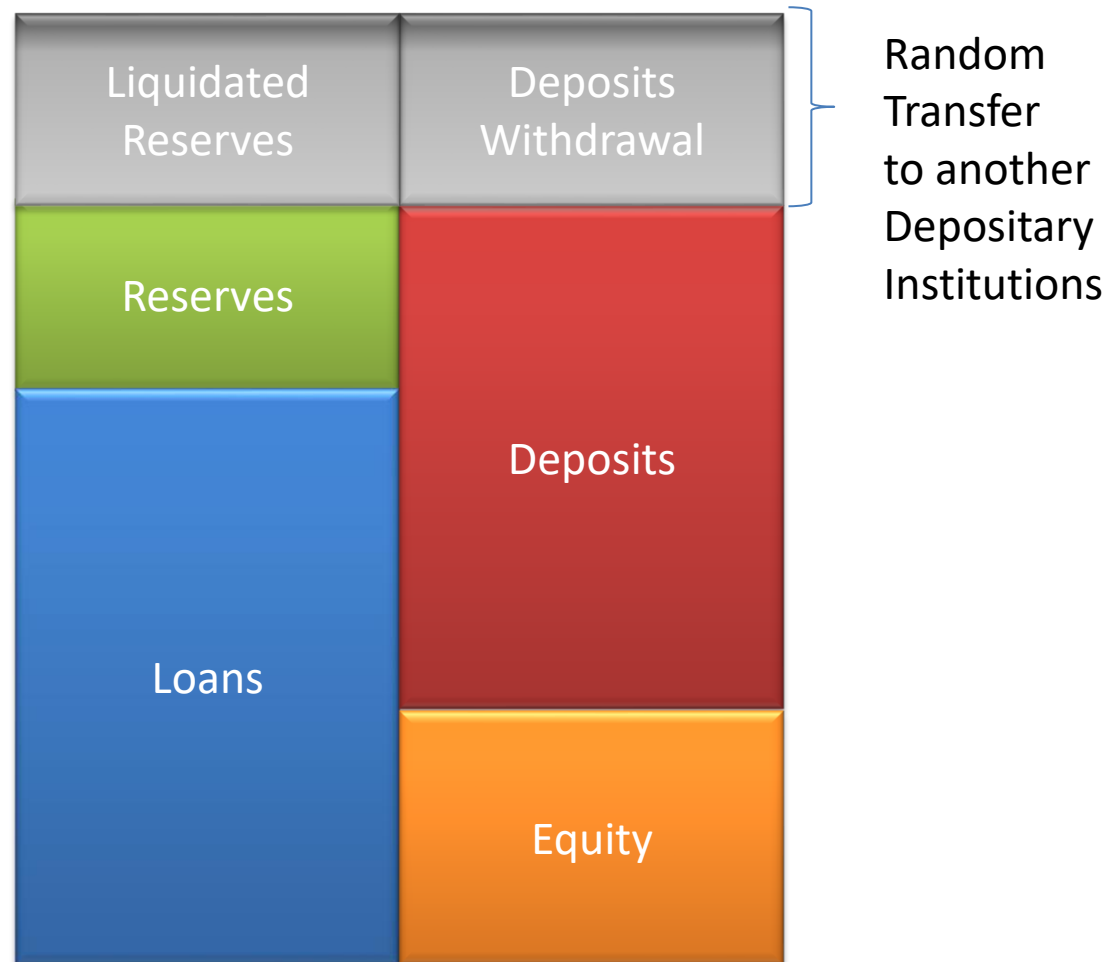
# Takeaway

- Banks make loans issuing liabilities
  - Credit lines or deposits
- This process is Monetary Creation
- Given interest differential, they make profits on loans

---

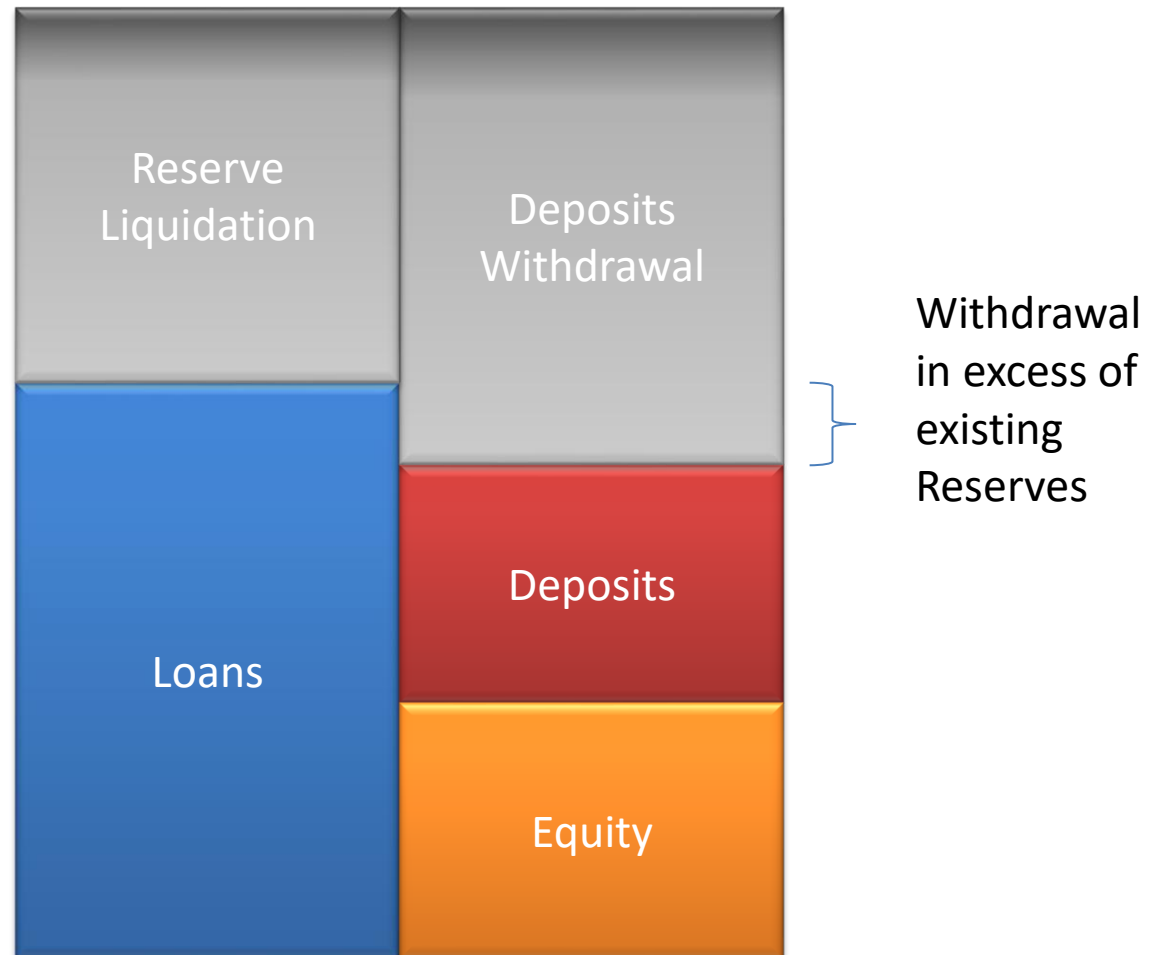
# Withdrawal

# Deposits can Leave



# Liquidity Risk (Withdrawal Risk)

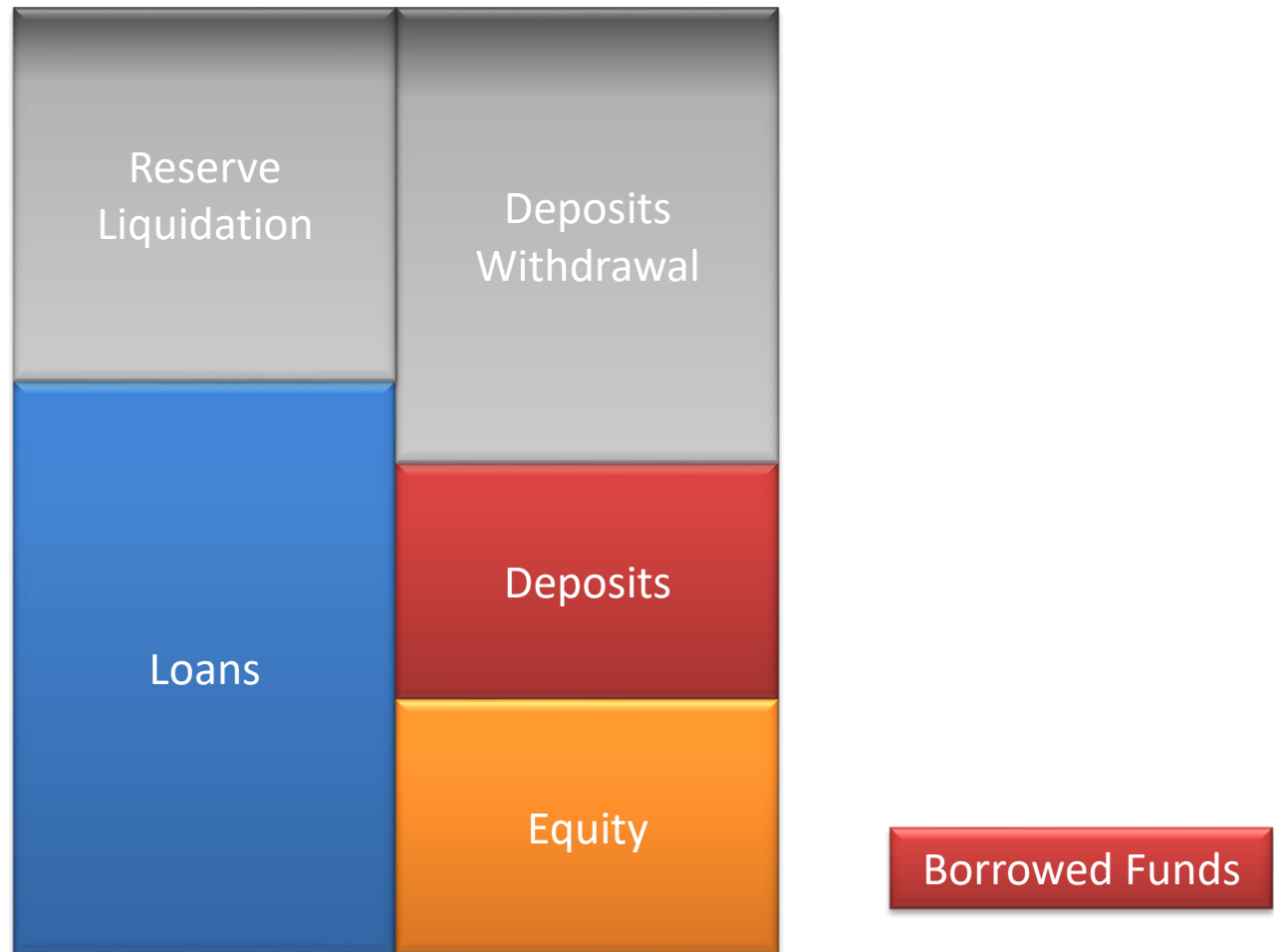
# Deposits can Leave beyond Reserves



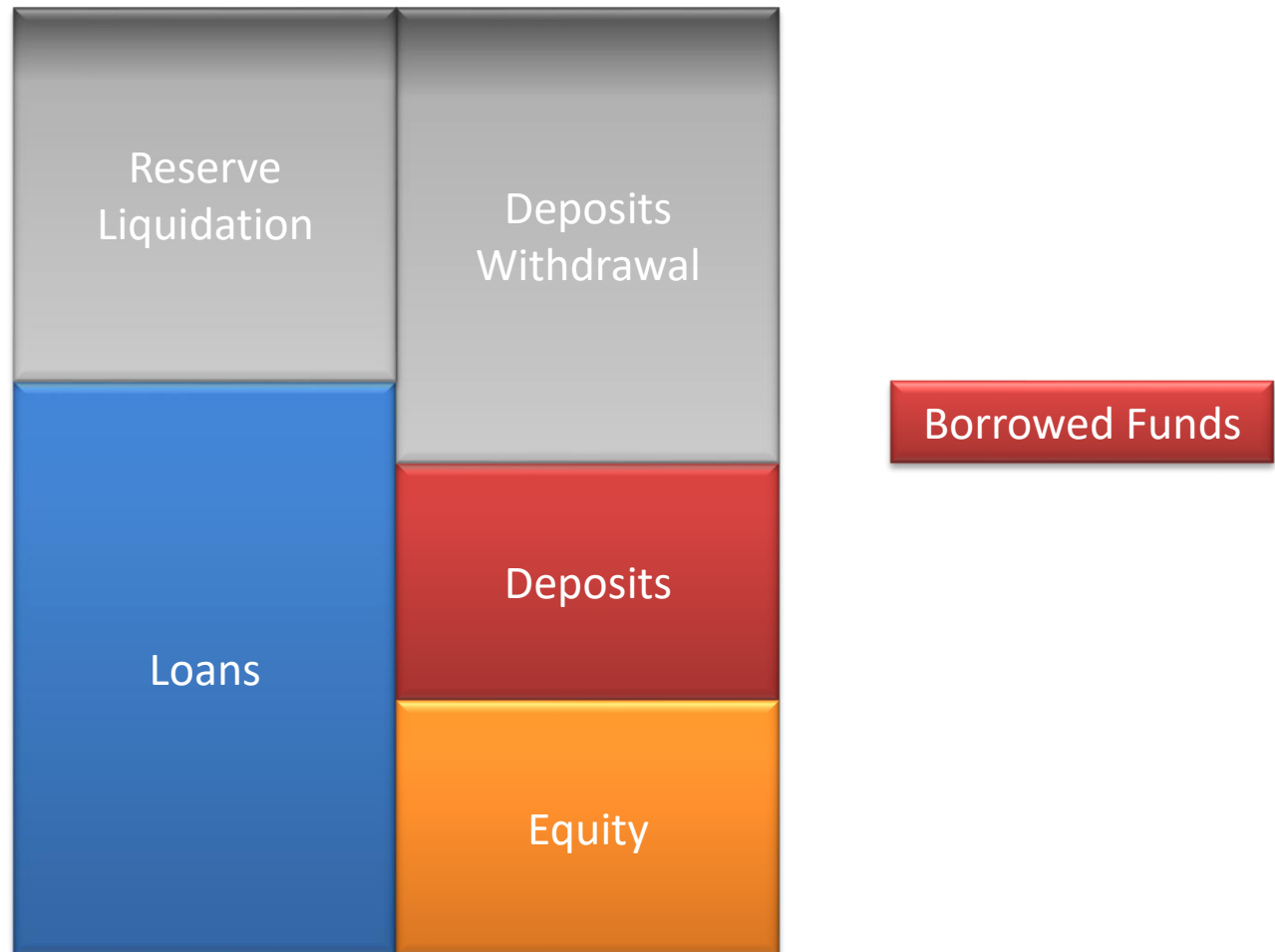
# Interbank Market



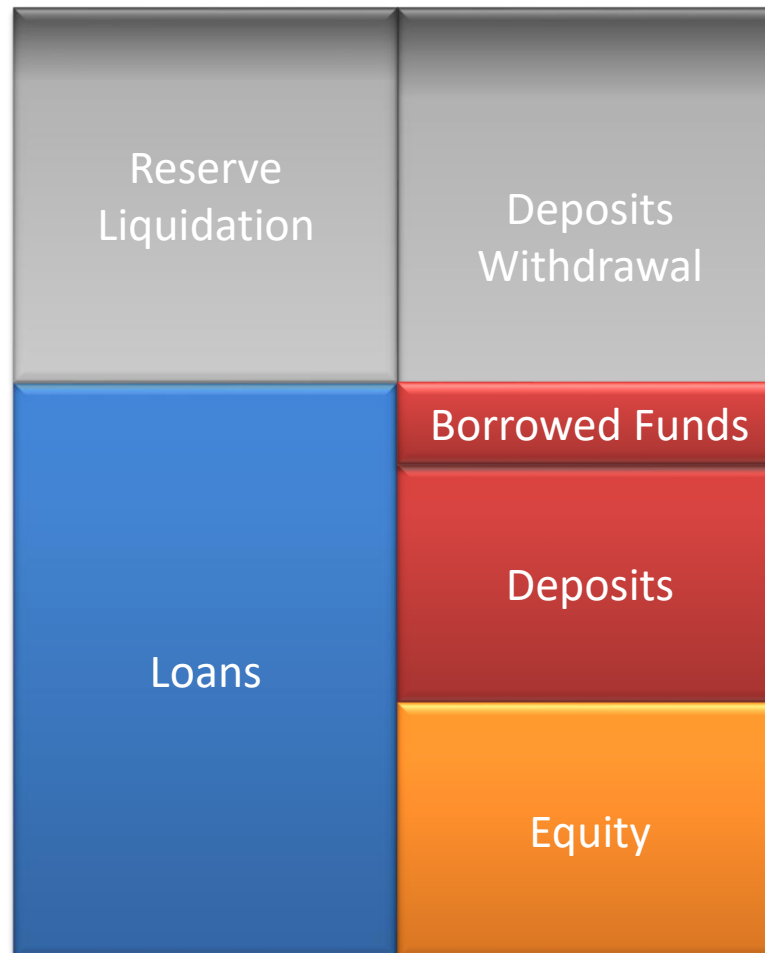
# Patch deficit via Interbank Market



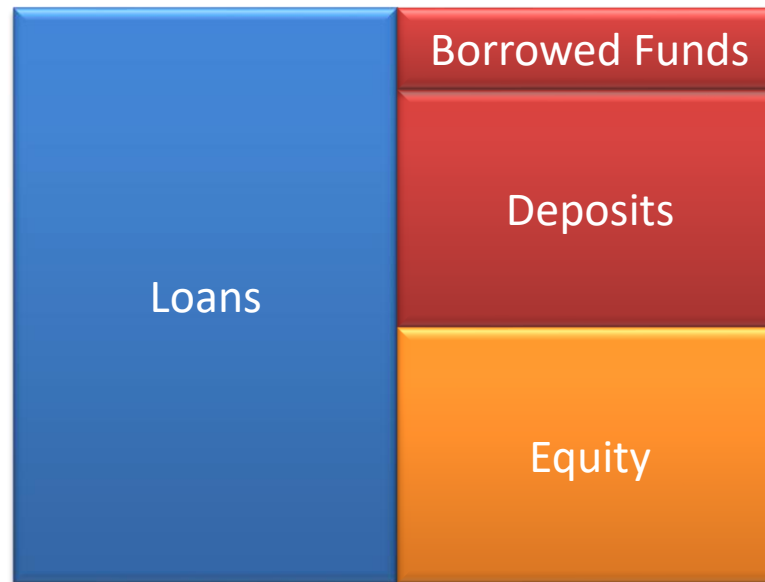
# Patch deficit via Interbank Market



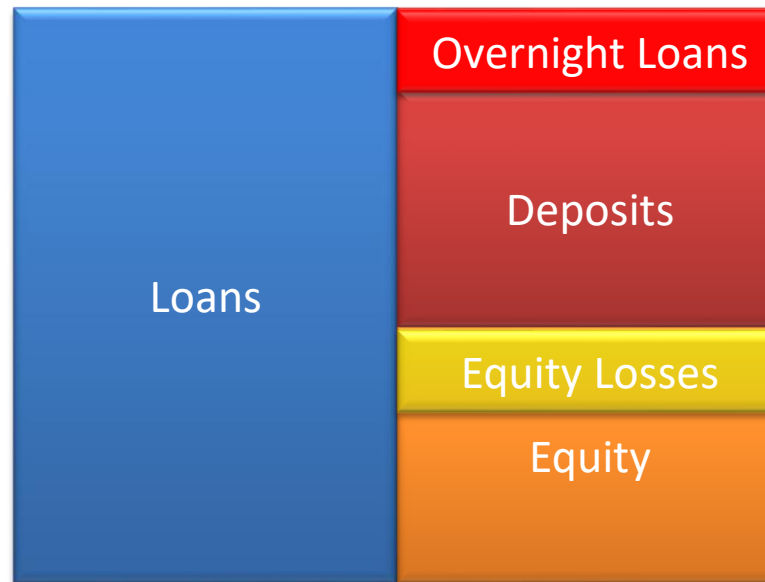
# Patch deficit via Interbank Market



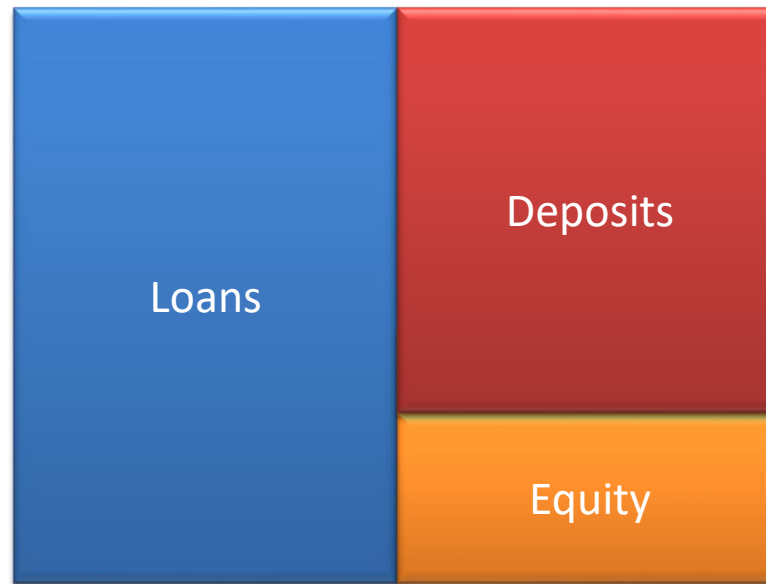
# Patch deficit via Interbank Market



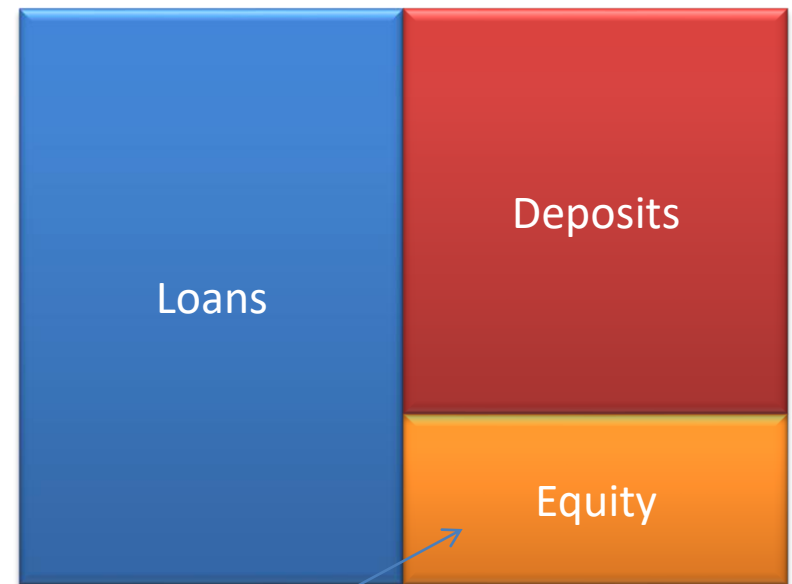
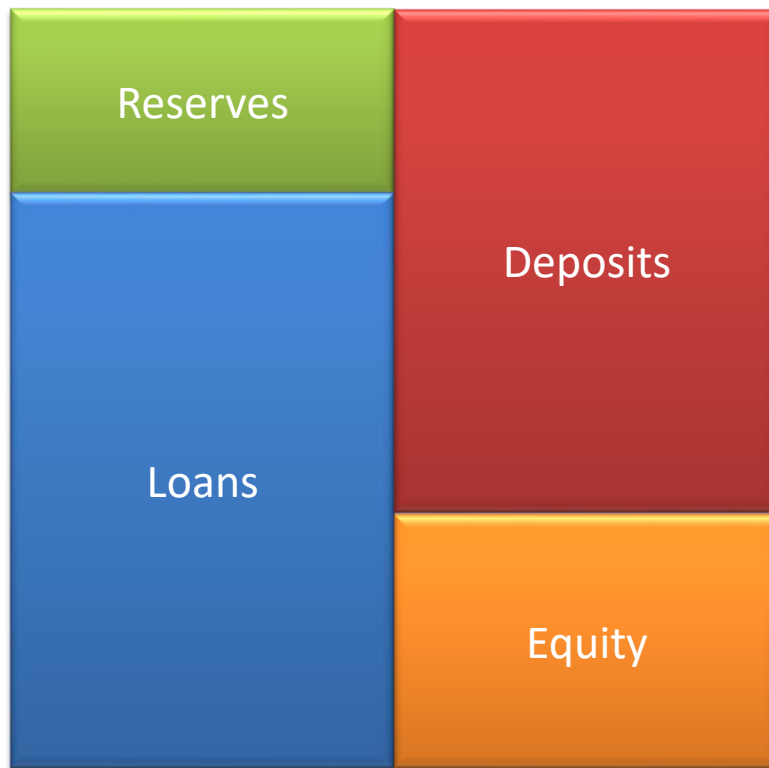
# No Free Lunch though...



# Borrowing means you have less Equity



# More loans also means Liquidity Risk



Takeaway: Less equity than if bank would have made less loans...to much liquidity exposure

# Banks Short of Reserves Borrow Every Day to Patch Reserve Deficit

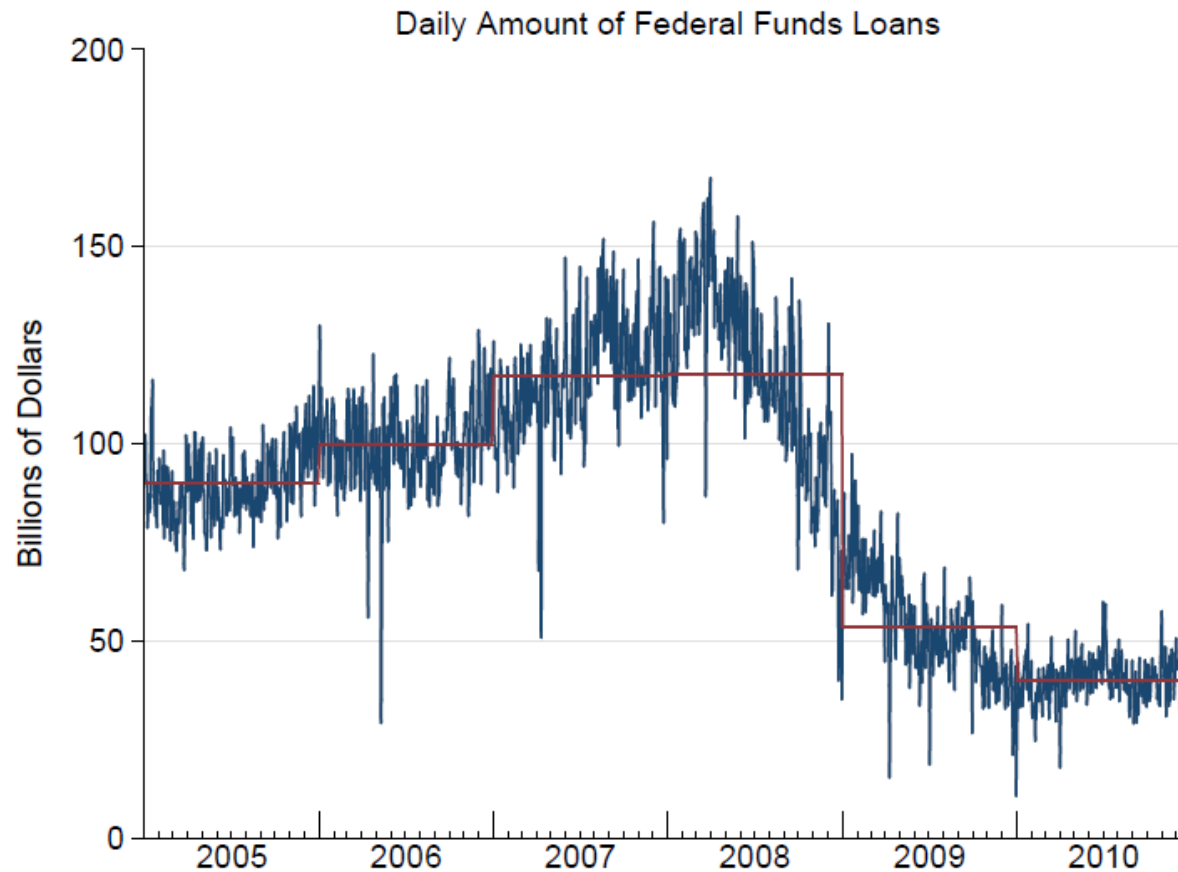
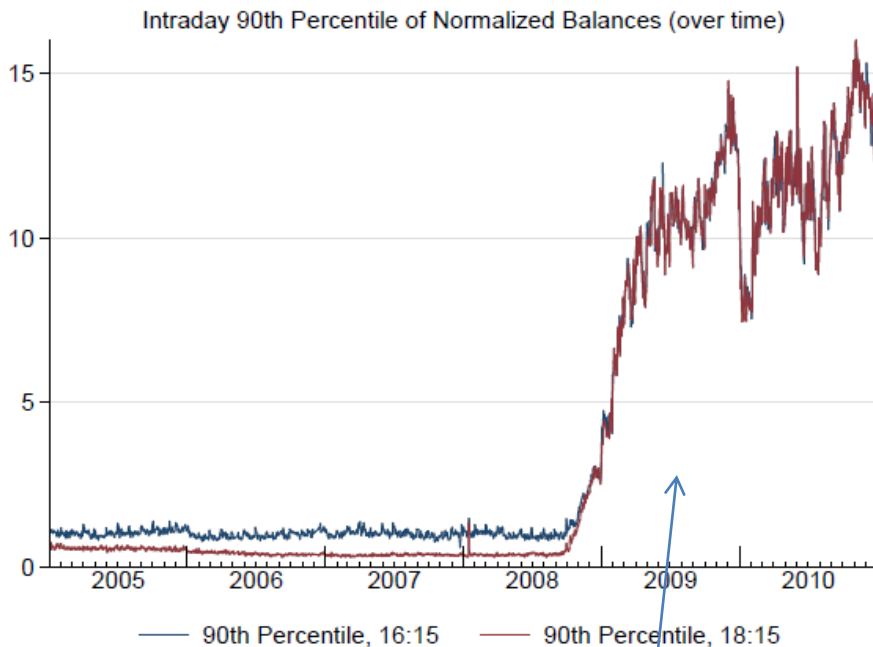


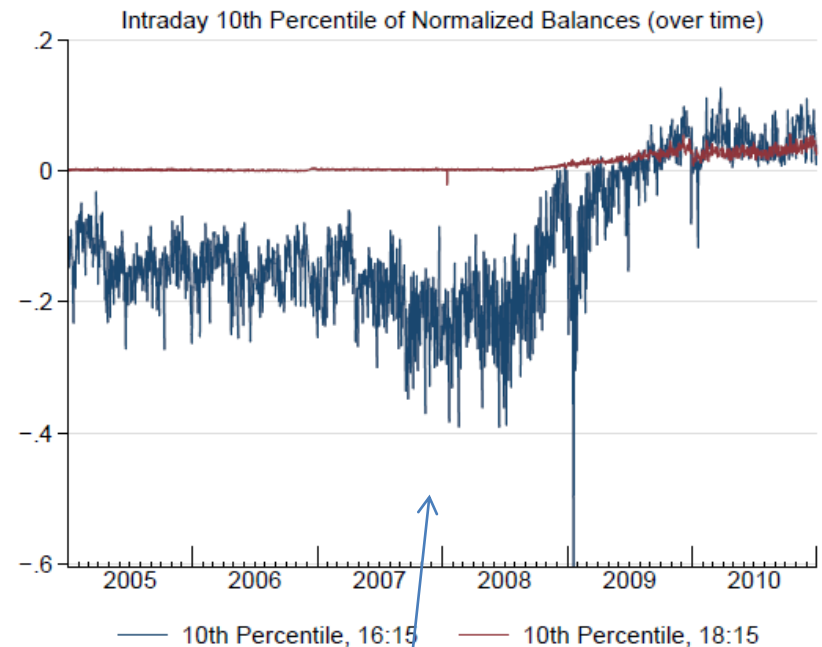
Figure 4: Daily trade volume



# Banks Short of Reserves Borrow Every Day to Patch Reserve Deficit



lenders



borrowers

# Takeaway

- Deposits are “callable-on-demand”
- They move rapidly from one institution to another
- Banks use Central Bank Reserves
  - FedFunds to settle transactions
  - Banks short of reserves have to borrow them
  - More loans may lead banks to be more prone to greater withdrawal

# Why does all this matter?

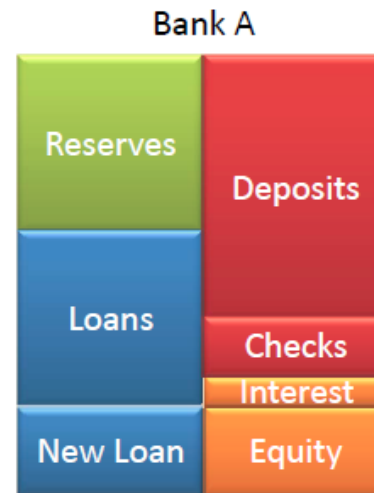
- Credit is fundamental for the workings of the economy
- Without credit, trade cannot occur!

# Examples: Credit to Firms



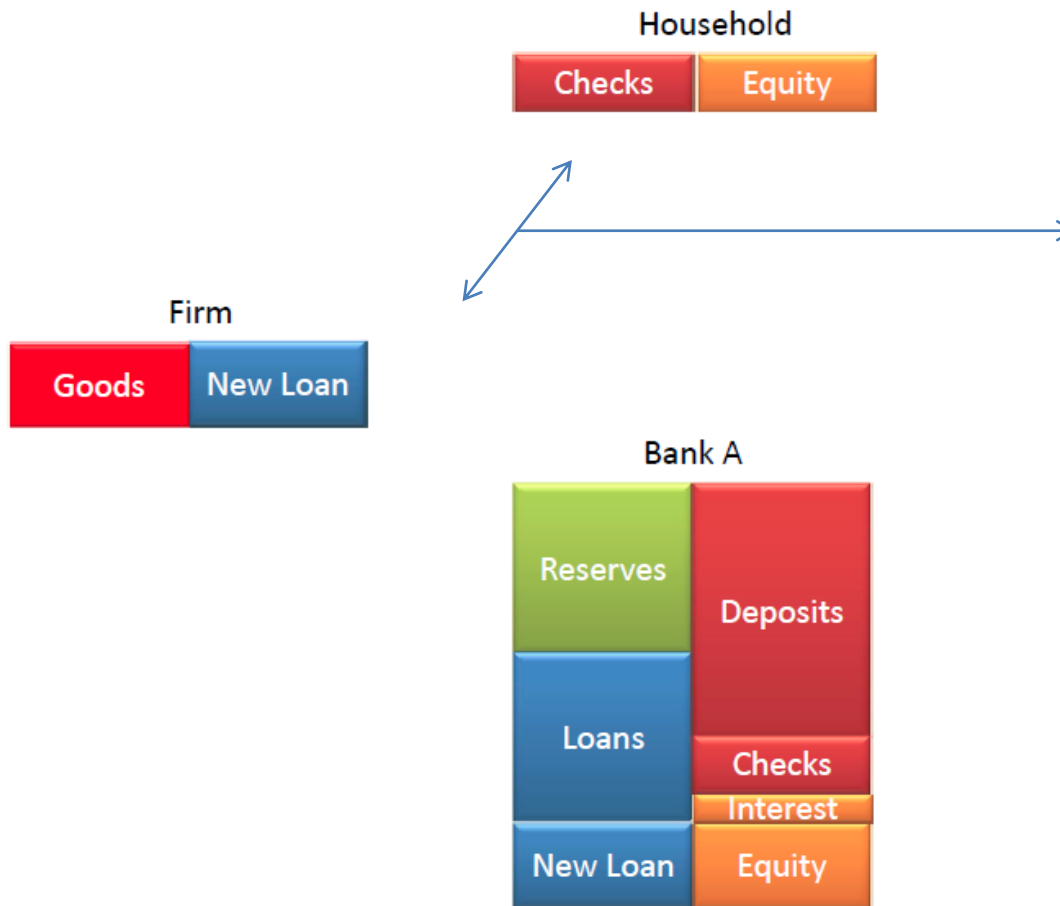
# Examples: Credit to Firm

## Medium of Exchange on Hands of Firms



# Examples: Credit to Firms

## Allows firms to Produce by Hiring Workers



Firms hire  
Workers by  
using credit  
lines

# Examples: Banking Profits go to Households

Household

Checks	Equity
B Equity	Equity

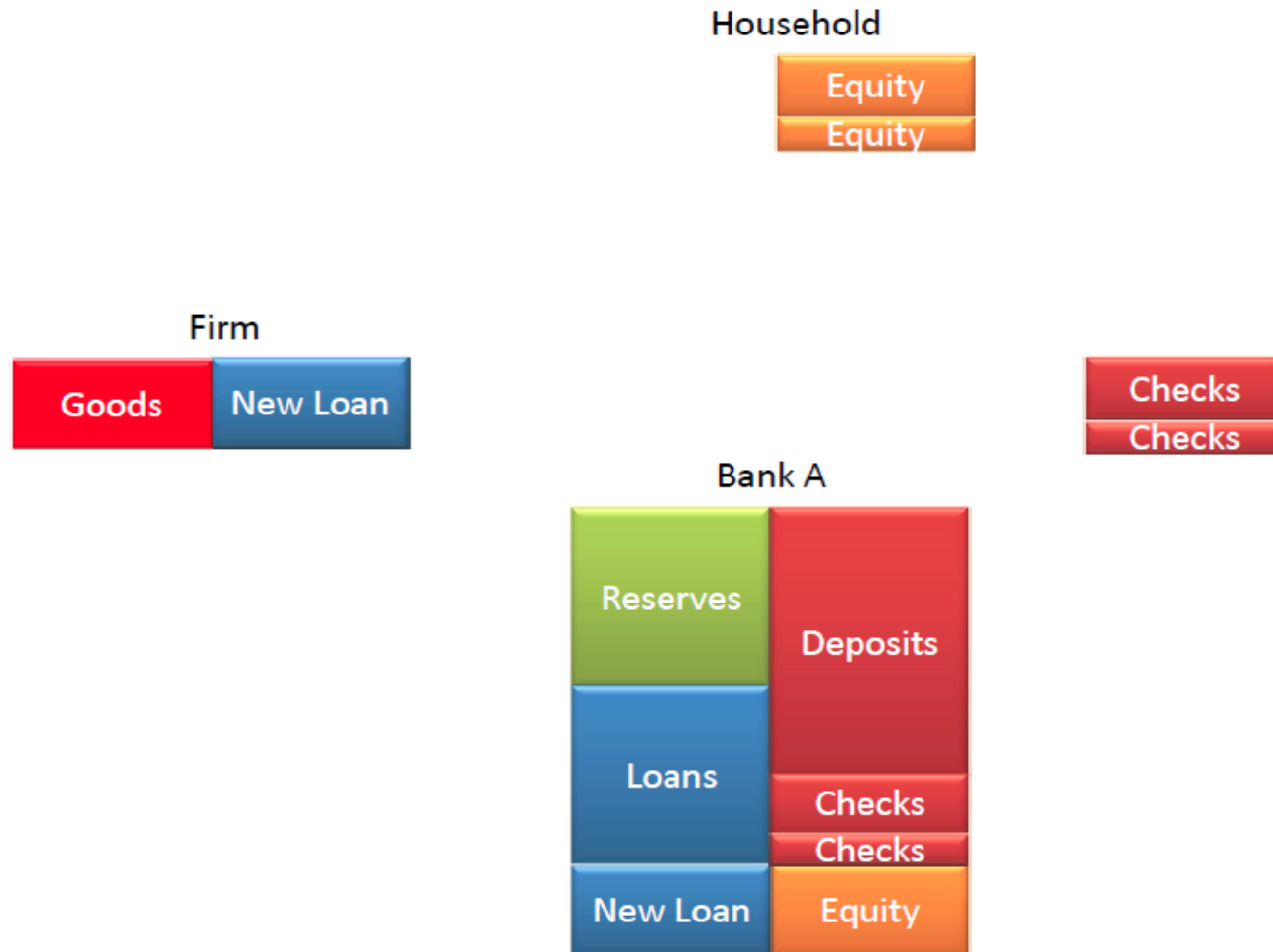
Firm

Goods	New Loan
-------	----------

Bank A

Reserves	Deposits
Loans	Checks
New Loan	Equity

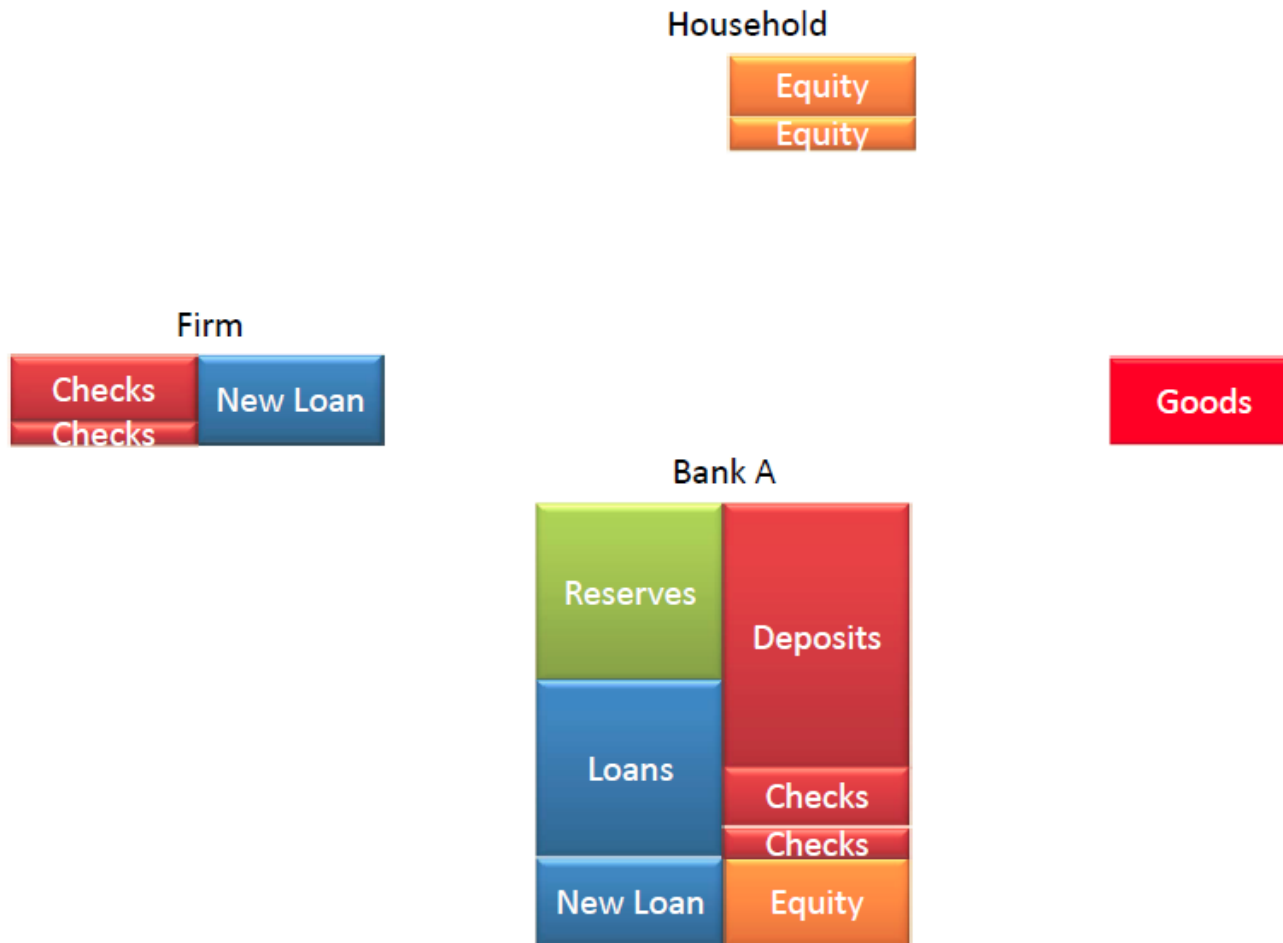
# Households use Money to buy goods





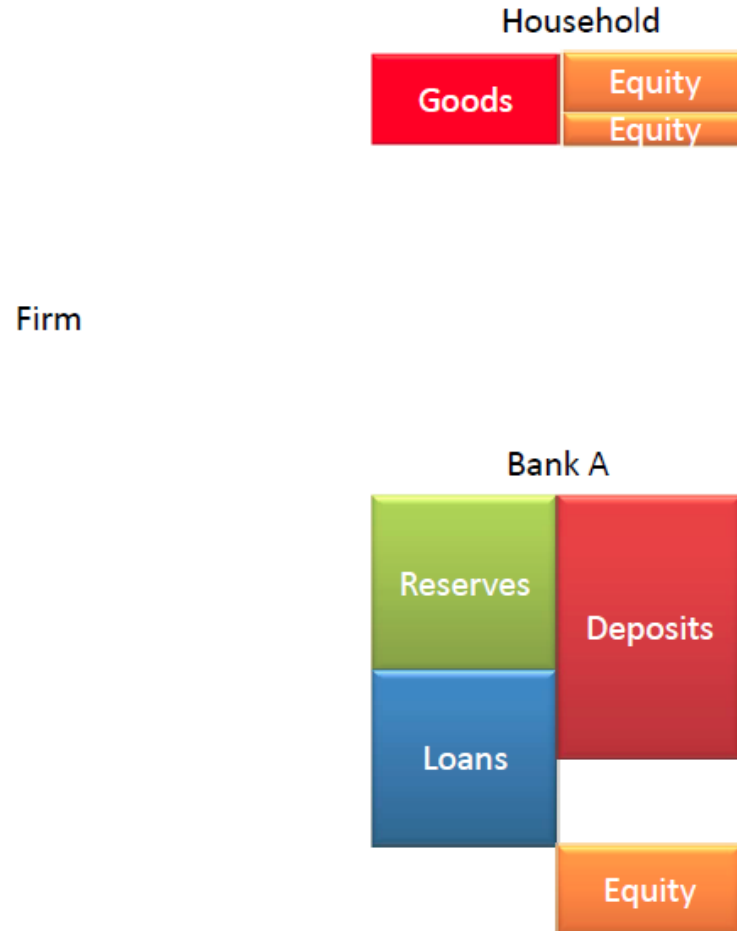
# Purchases gives firms cash-flow

## Supports Trade



# Firms' settle debts

## Households can consume and invest



# Starting Point

Household

Goods	Equity
	Equity

Firm

Bank A

Reserves	Deposits
Loans	Equity

# Monetary Policy Tools

# Policy Instruments

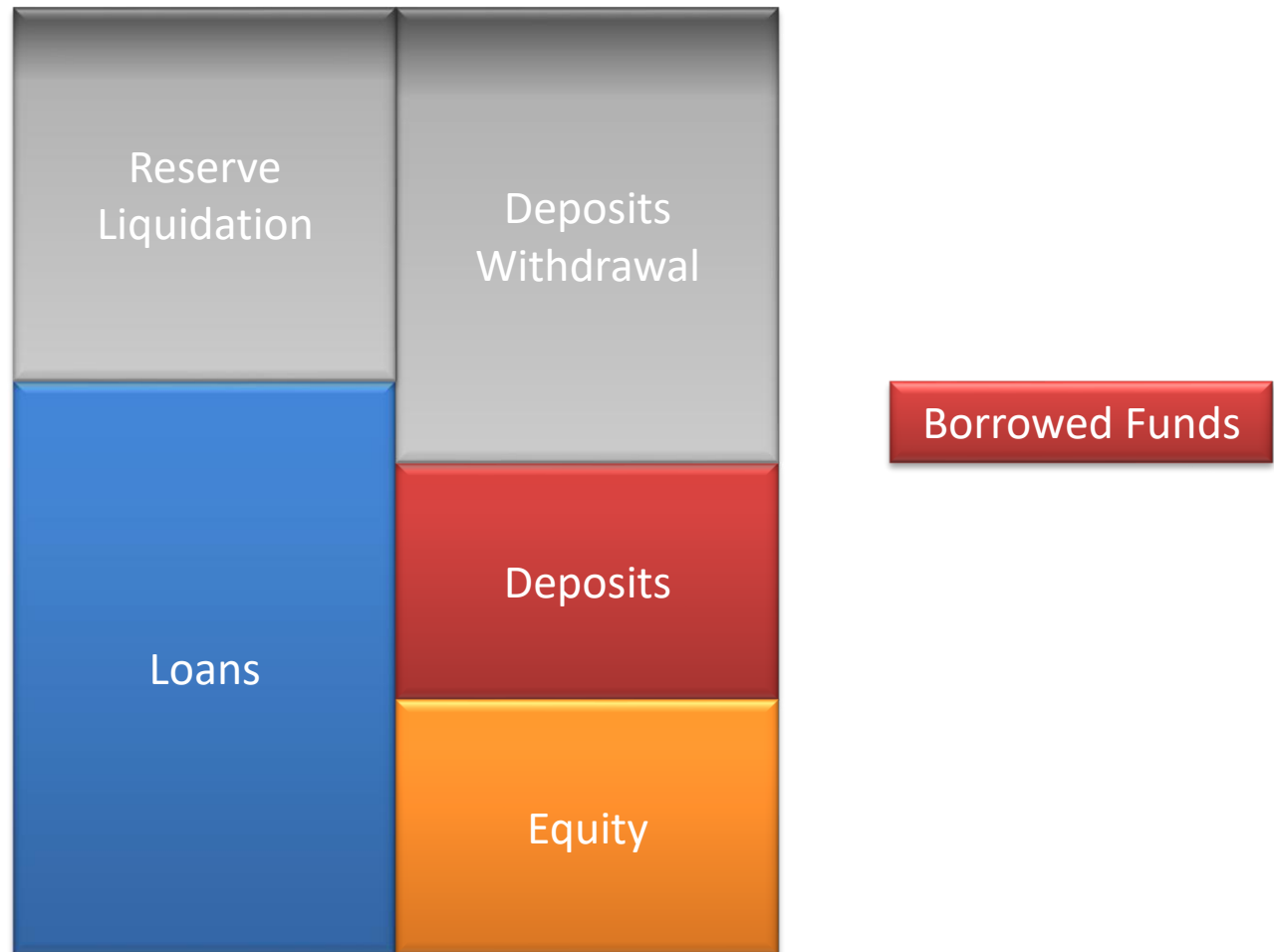
- Typically 3
- Reserve Requirements
- Open Market Operations
- Discount Window

# Today

- Typically 3
- Reserve Requirements
- Open Market Operations
- Discount Window

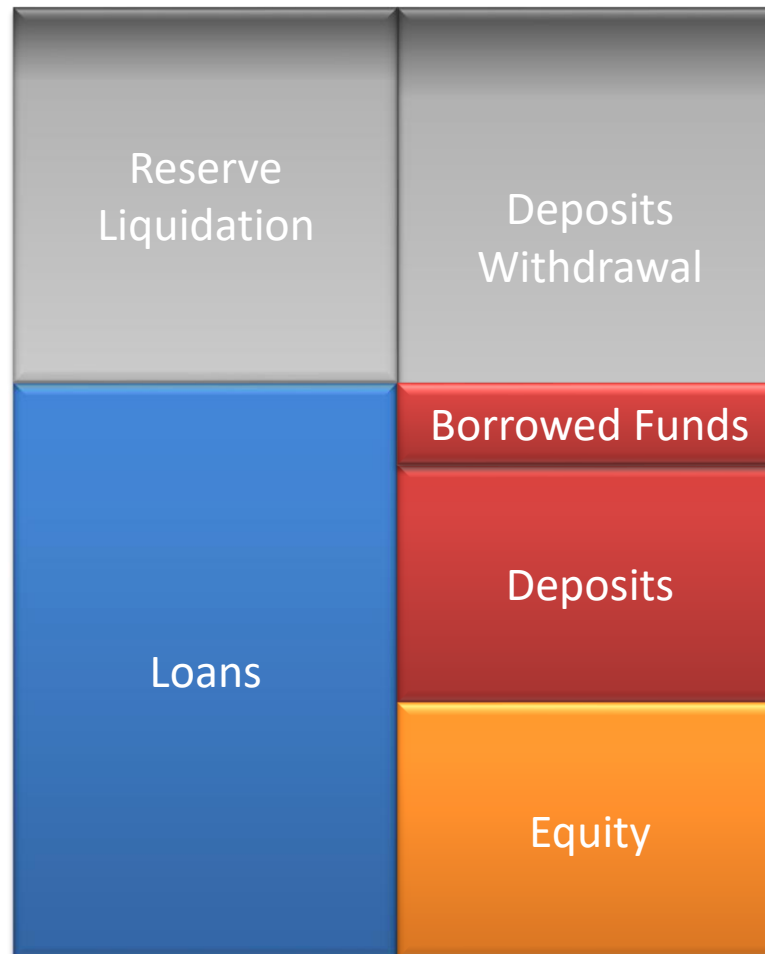
# Discount Window

# Recall Bank Short of Reserves

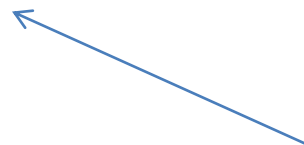
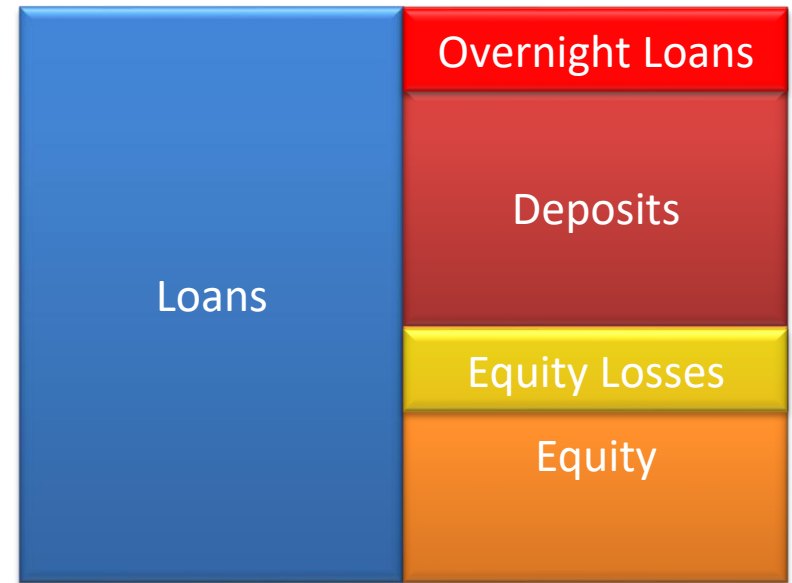
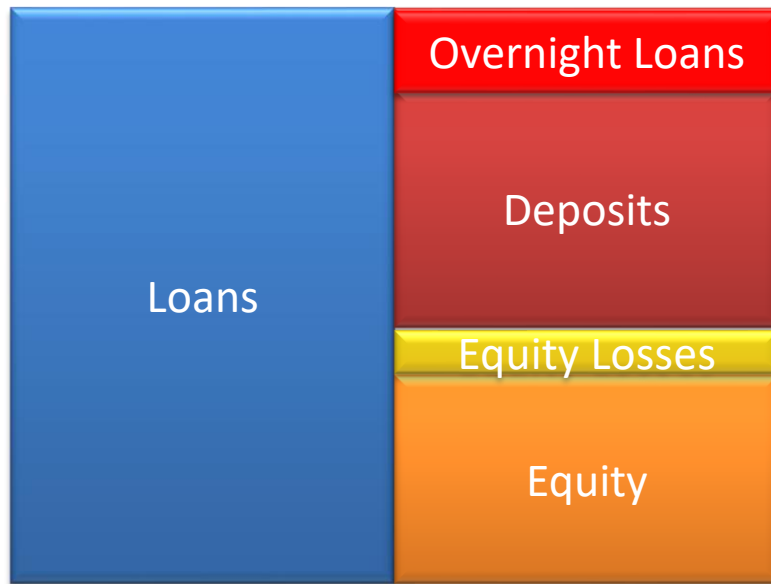




# Borrows Funds



# The FED offers overnight loans



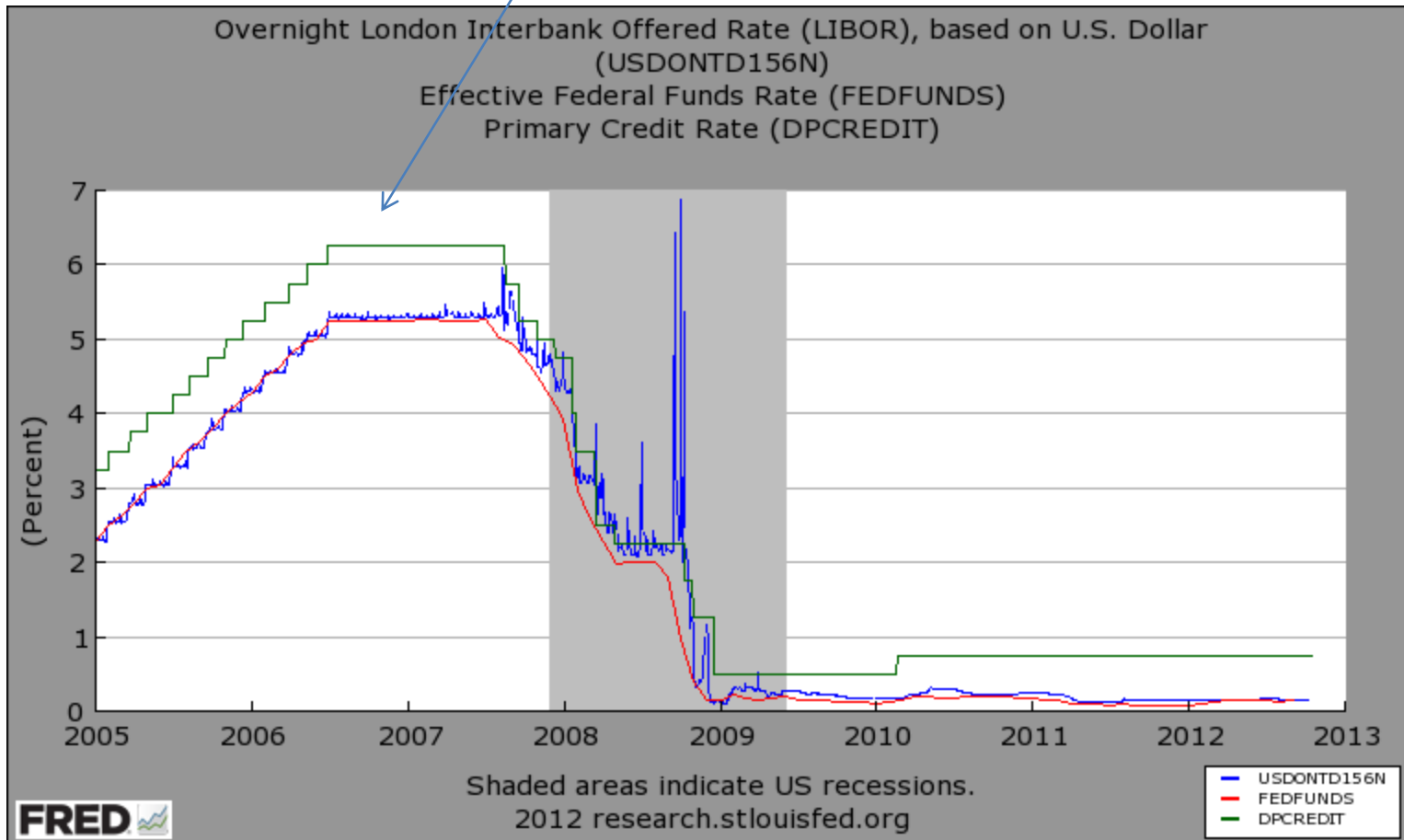
Lower losses if short of  
reserves when  
FedFunds Rate is low

# Effects of Lower Discount Window

- Banks will make more loans
  - Borrowing from Central Bank is cheaper
  - Banks lending more, losses associated with withdrawals are lower
- After withdrawal, interests will be lower
  - Central Bank is providing more loans

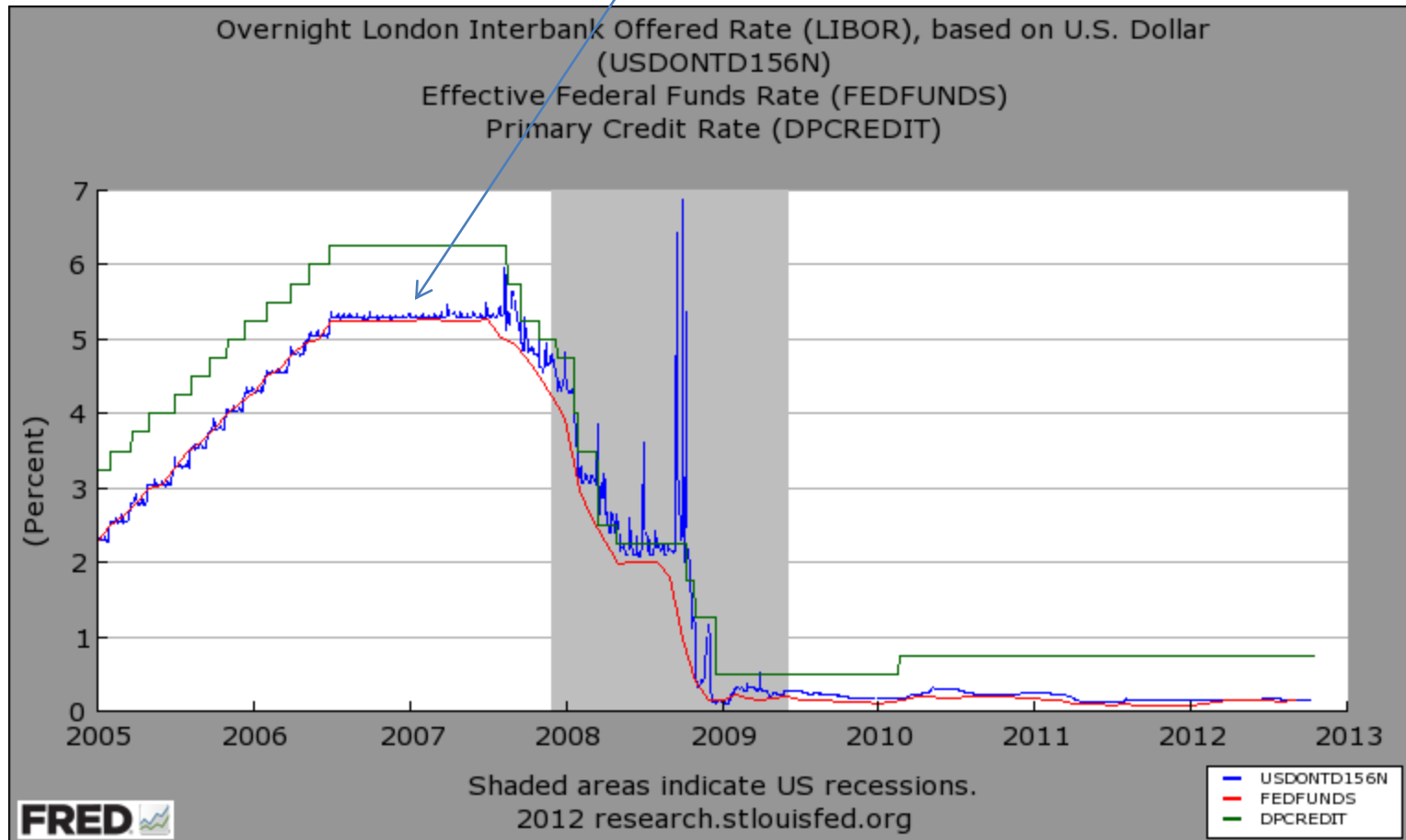
# Effects of Discount Window

Fed picks  
discount rate



# Effects of Discount Window

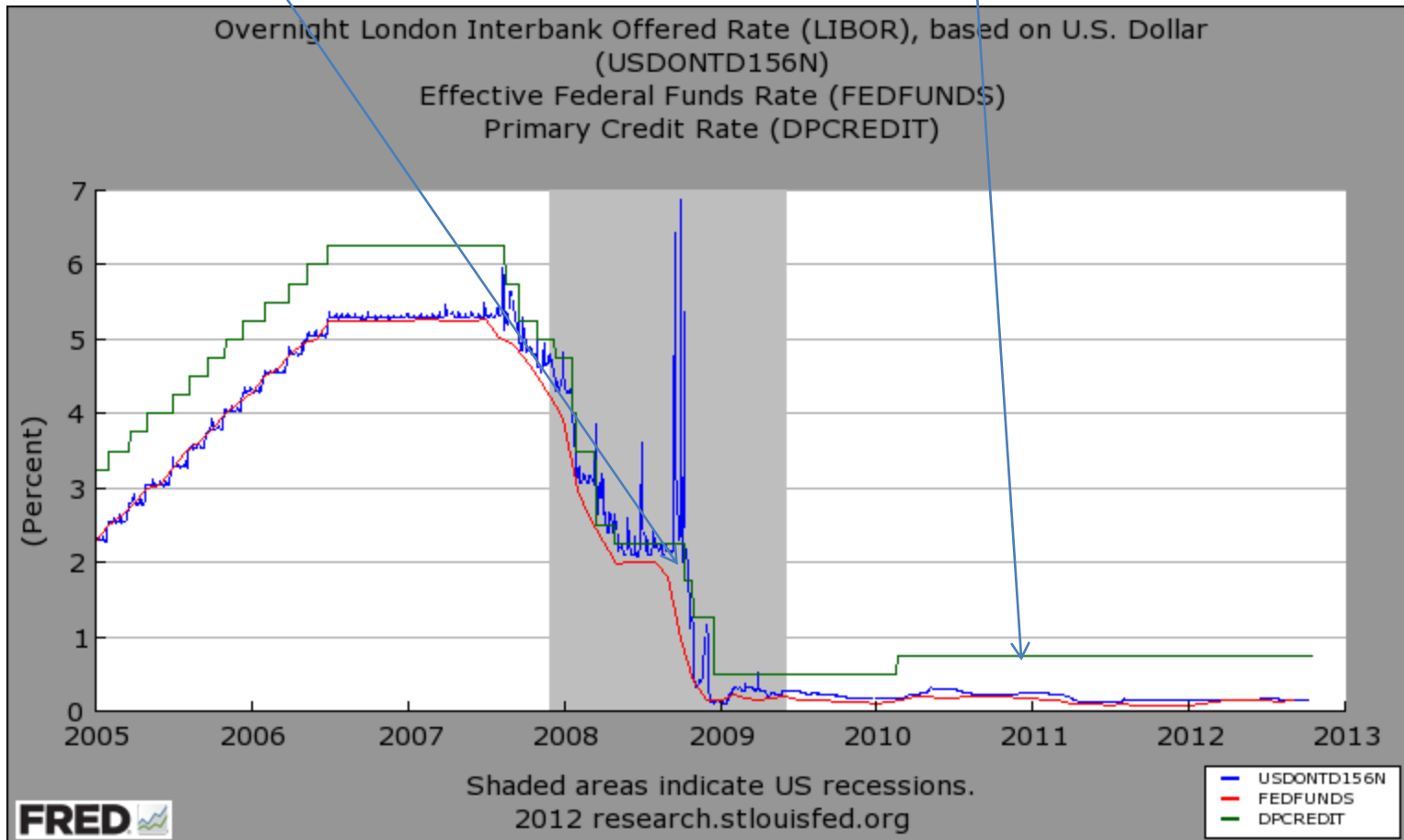
To affect this  
FedFunds Rate



# Effects of Discount Window

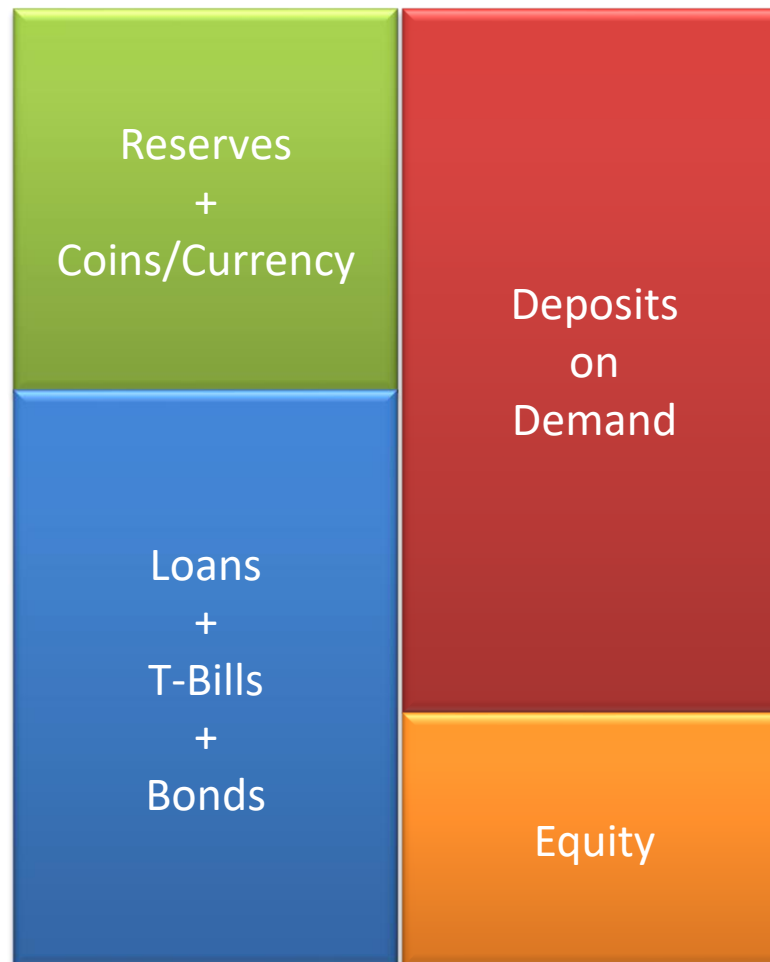
Lost Control  
During Crises

Cant really lower  
rates any more



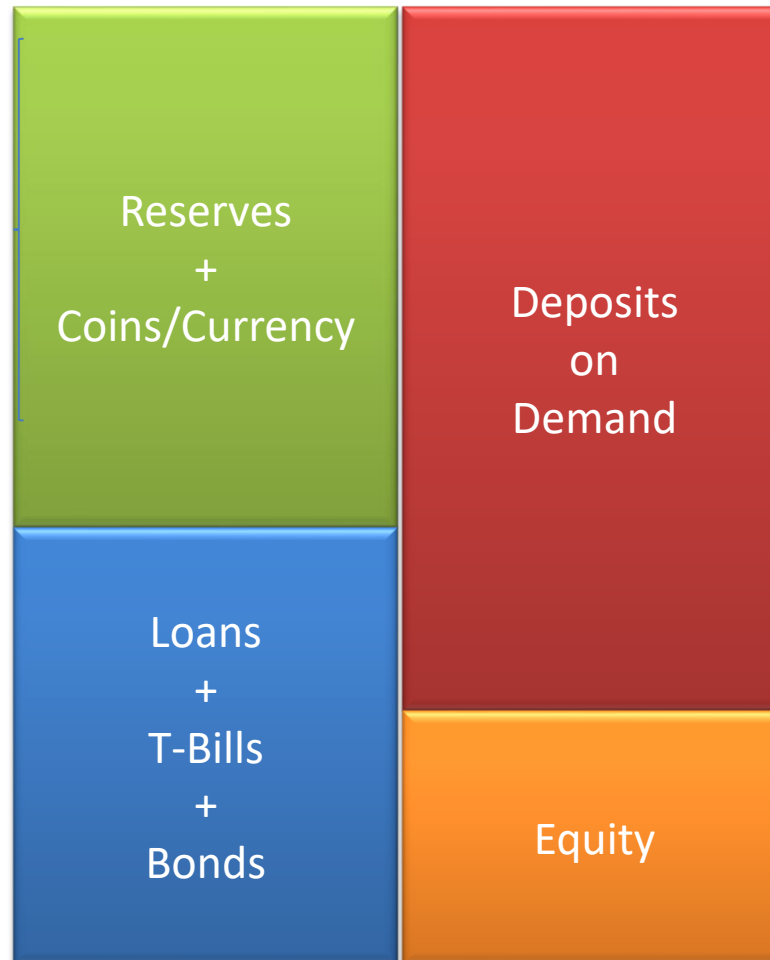
# Open Market Operations

# Bank's Balance Sheet

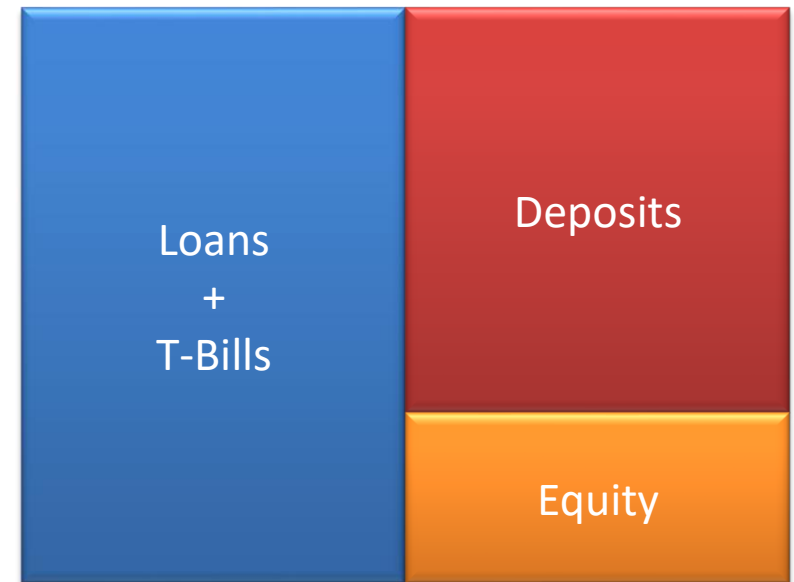
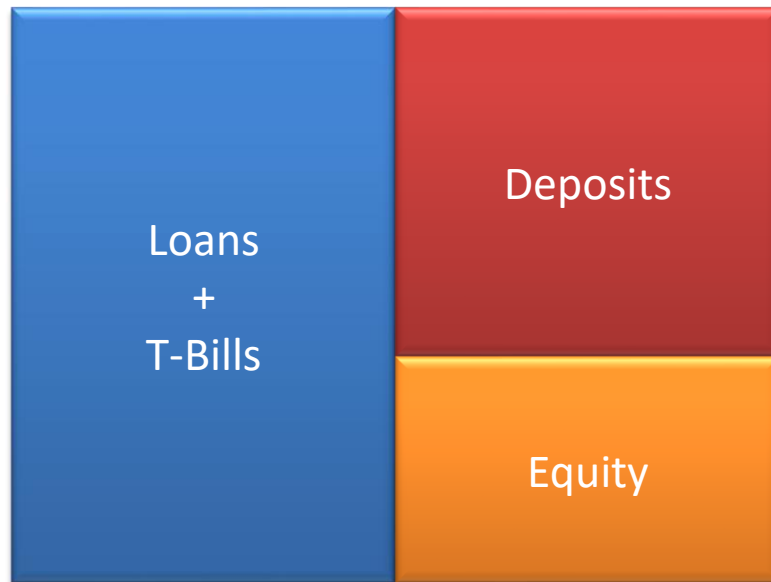




# FED Buys T-Bills



# After a Withdrawal



# Effects Open Market Operations

- Before withdrawal banks will make more loans
  - There are more reserves to buffer withdrawal
- After withdrawal, interest will be lower
  - Some other bank will have more reserves

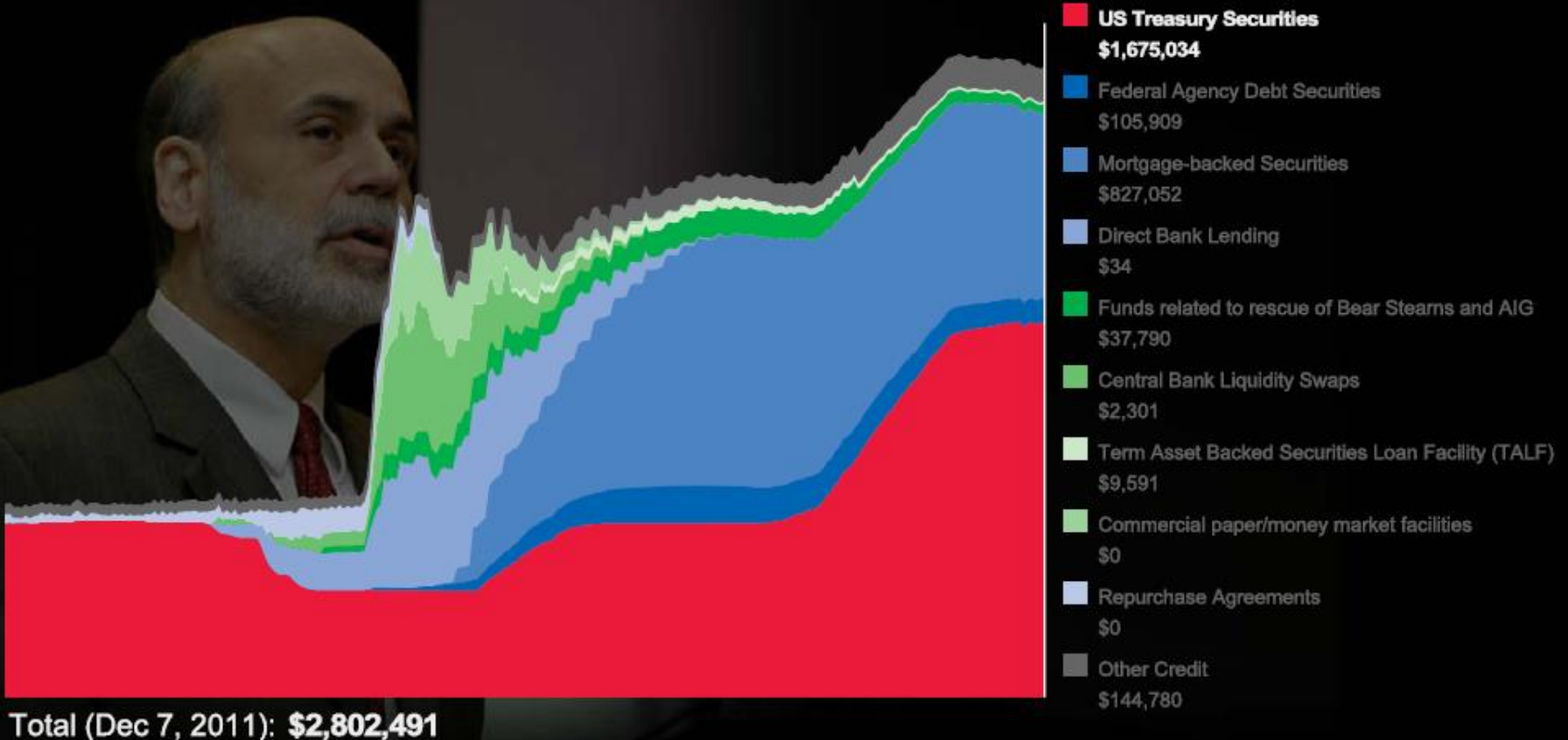
# Open Market Operations

- Traditionally swap of T-Bills for Reserves
  - Typically Short Term
- Recently FED bought different assets
  - TARP, TALF, MMLF
- Operation Twist
  - Bought long-term paper
  - Twist the yield curve

# Unconventional Policy

## Fed Balance Sheet

The size and composition of assets on the Federal Reserve's balance sheet, in millions.



Source: Federal Reserve

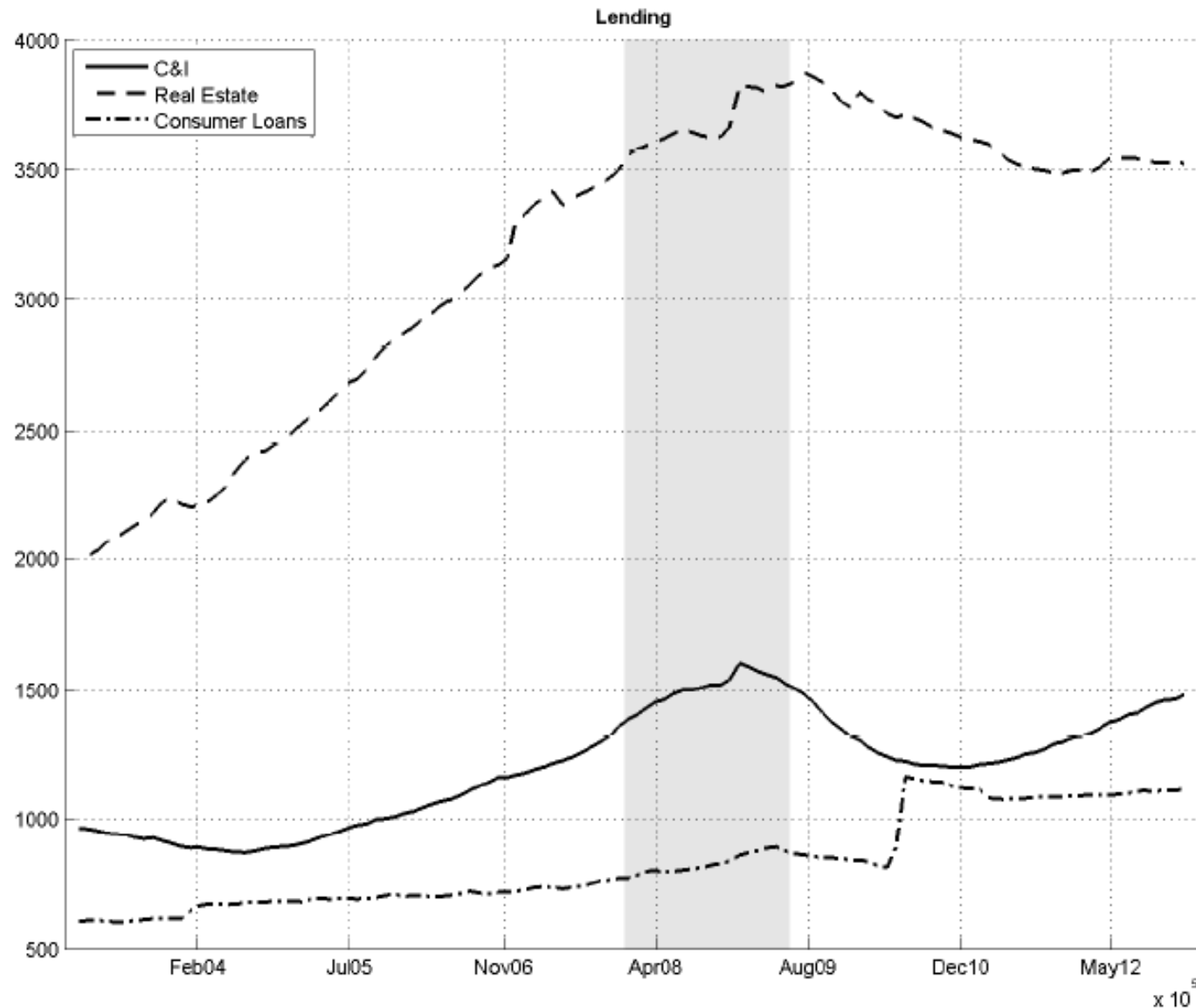
# Where is the Money?



# Where is the Money?

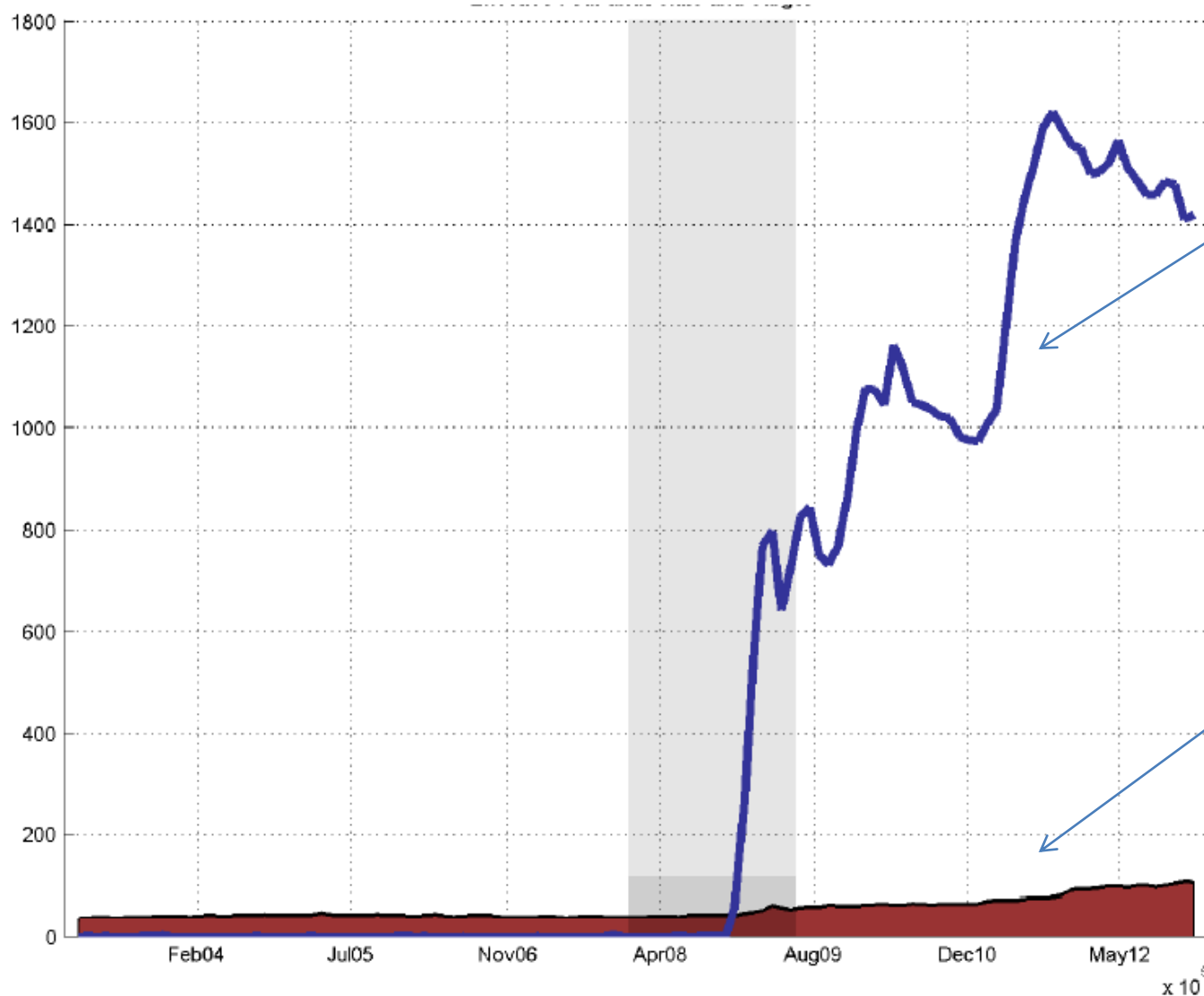


# It's Certainly not here....





# It's actually here...



Banks are keeping reserves and not making loans

(top excess reserves, bottom required Reserves)

# **Global Economic Environment**

Professor Saki Bigio

# Course Roadmap

## ECONOMIC GROWTH

### Sessions 1-5

1. National Accounts
2. Growth Accounting
3. Convergence
4. Productivity
5. Cons & Invest
6. Labor Markets

## BUSINESS CYCLES

### Sessions 7-11

7. Recessions and Recoveries
8. Business Cycle Facts
9. Monetary Policy - Implementation
10. Monetary Policy - Effects
11. Exchange Rates

## GLOBAL IMBALANCES

### Sessions 13-16

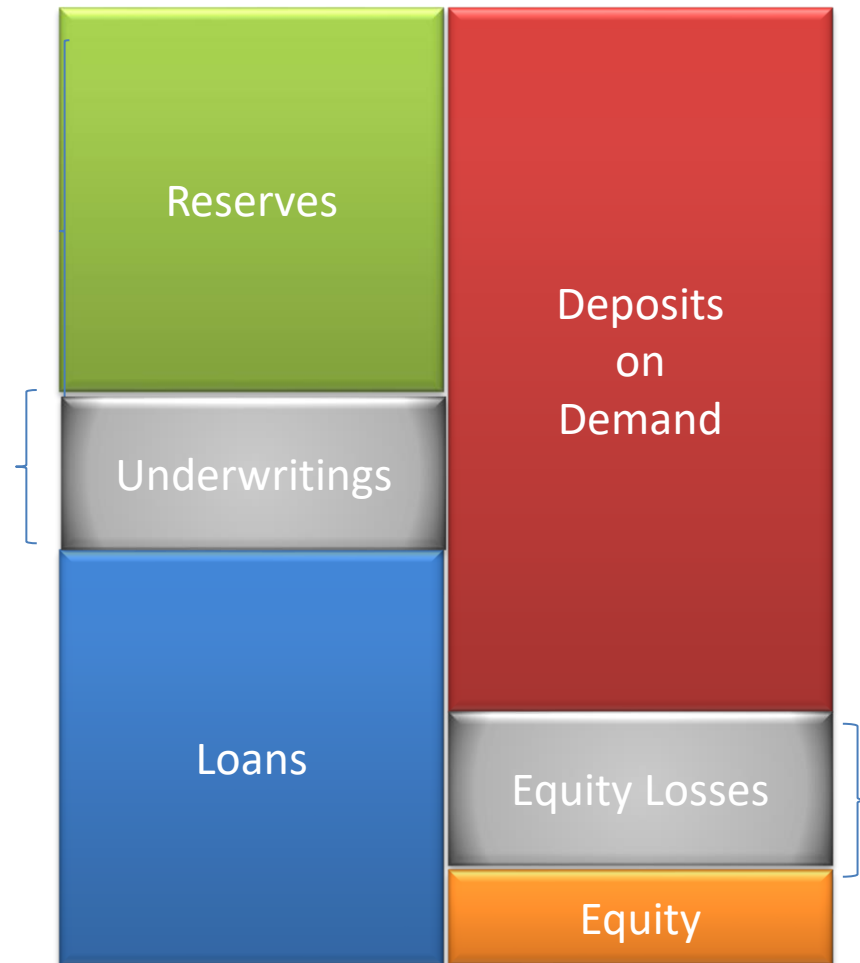
12. Fiscal Policy and Debt
13. Global Capital Flows I
14. Global Capital Flows II
15. Hyperinflation
- ➡ 16. Crises

# **Interpreting the Financial Crisis**

# Credit Risk (Solvency Risk)

# Bad Loans...

Excessive  
loans may  
lead to bad  
loans



Equity may  
end up being  
whipped out

# Effects of Equity Losses

- Banks are forced to make less loans in the future
  - All at the same time, very risky
- May lead to liquidity risk
  - No cash-flow from bad loans
- Uncertainty leads to collapse of interbank market
  - Who's in bad shape?
  - Interbank market freeze
- Too-big-to-fail Problem
  - Reason to regulate banks
- Financial Regulation
  - Limit Leverage

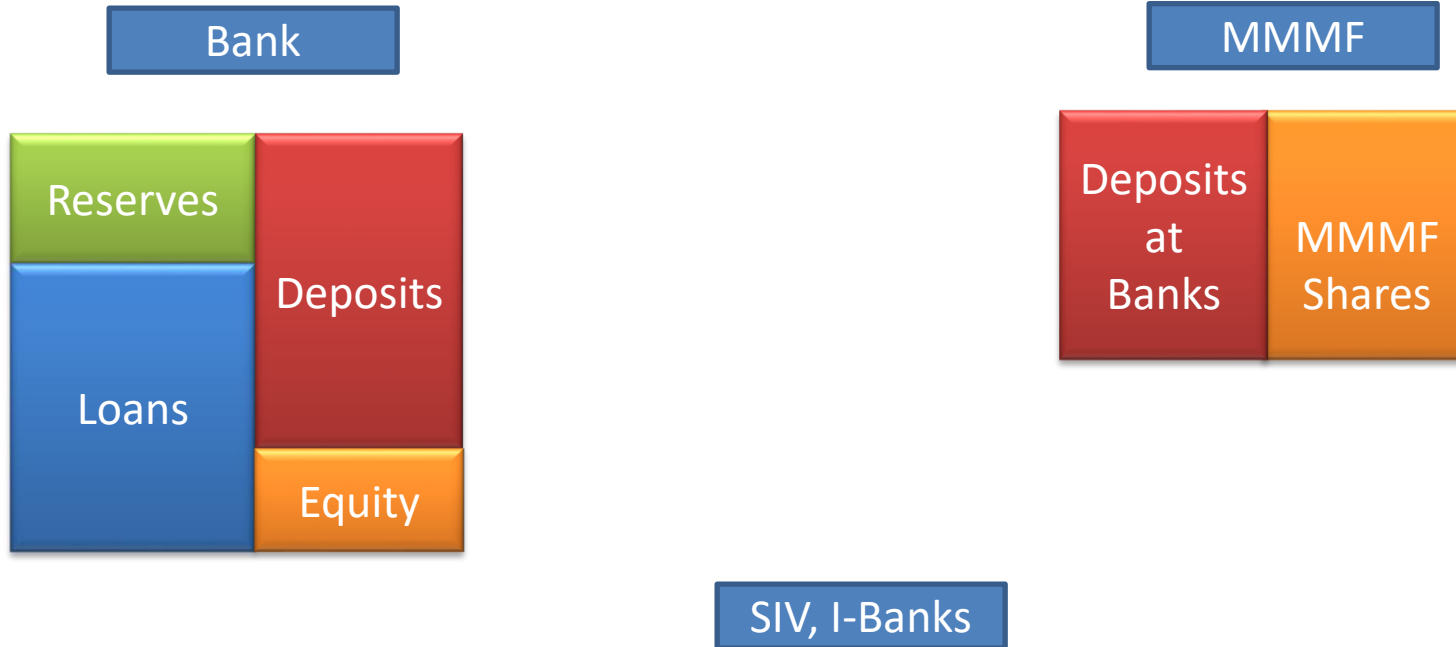
# The Shadow Banking industry



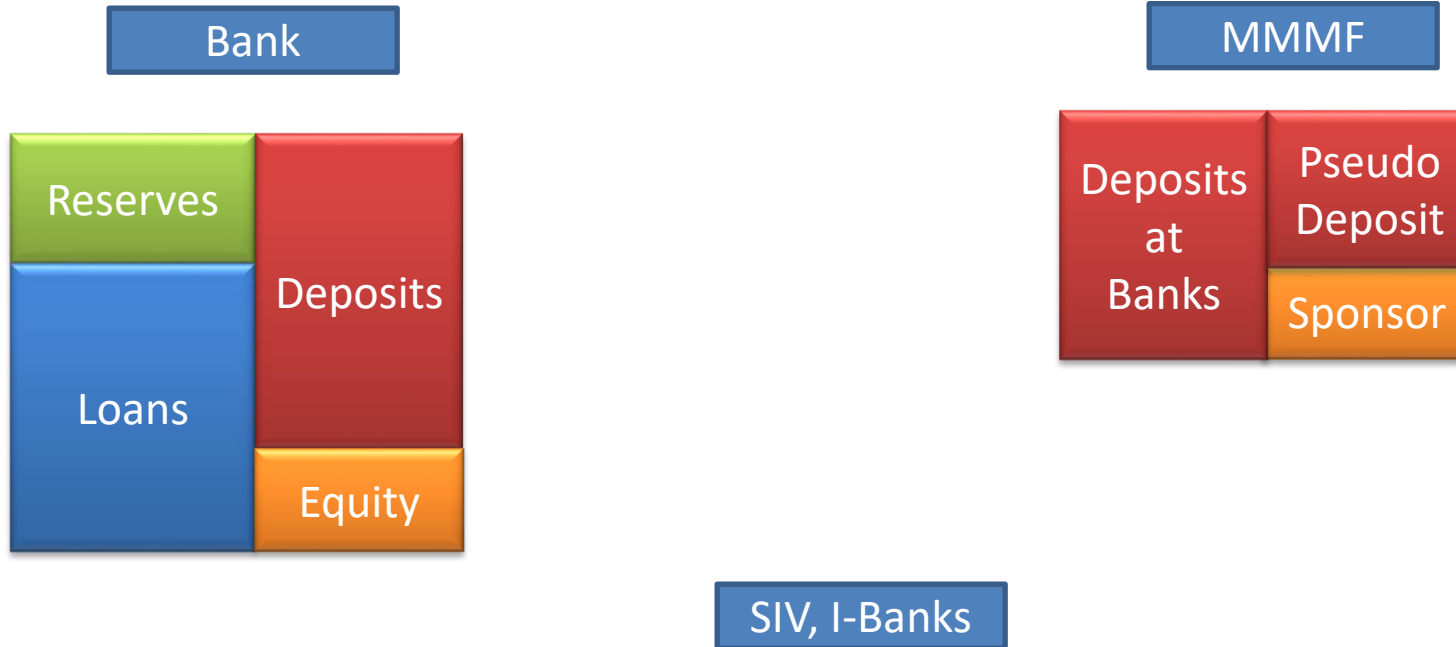
# Monetary Policy and Fin Regulation

- Since 1990s a parallel banking system grew
  - Shadow Banking System
- Commercial Banks Off-loaded Mortgages
  - SIV, or Conduits
- Funded by Money Market Mutual Funds

# Shadow Banking Map



# Shadow Banking Map



# Shadow Banking Map

Bank



MMMF



SIV, I-Banks



# Shadow Banking Map

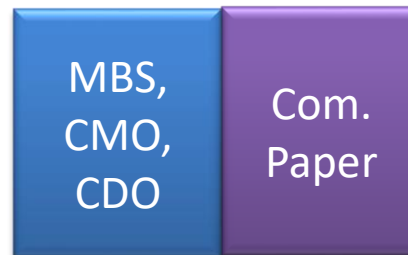
Bank



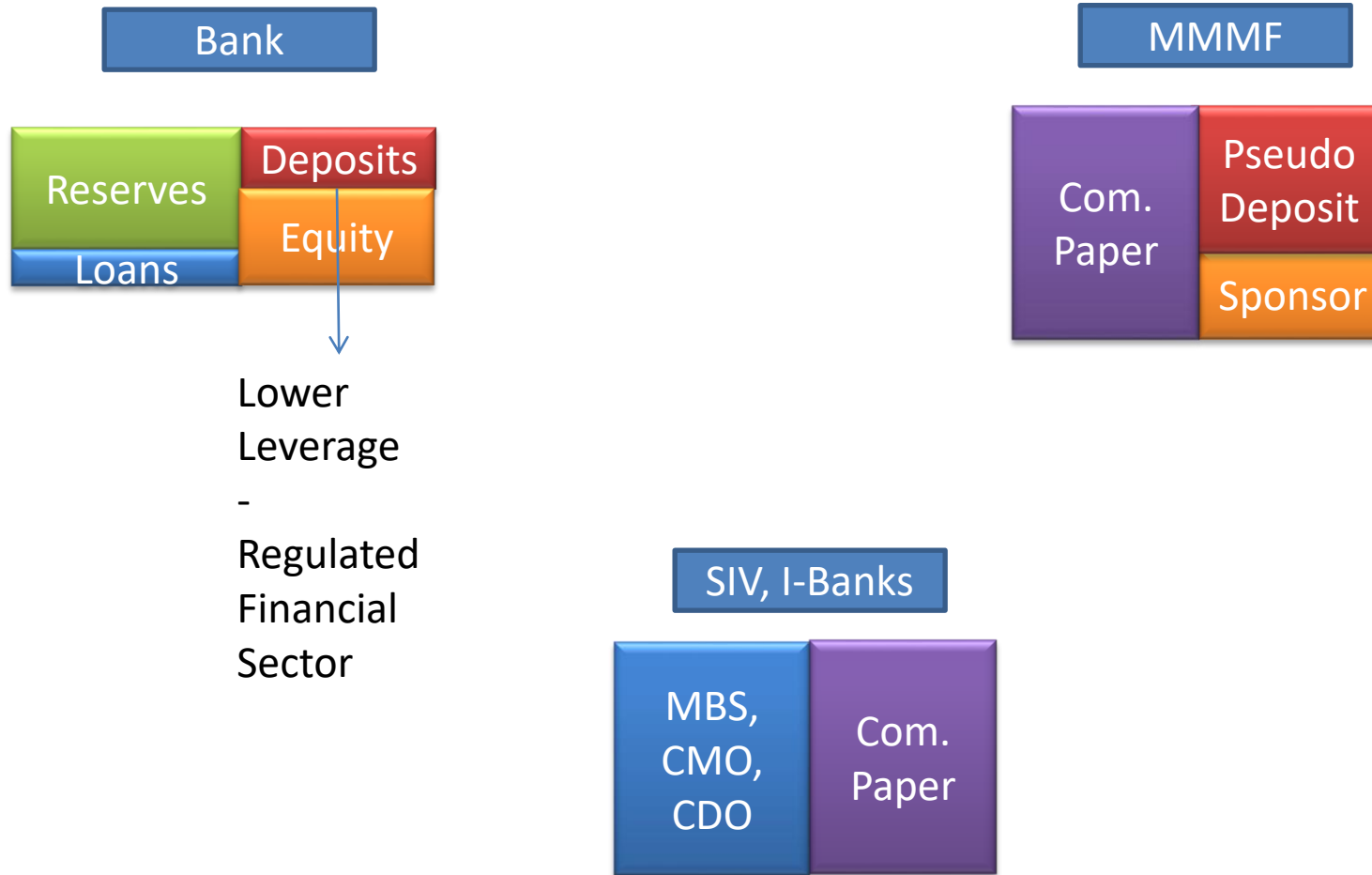
MMMF



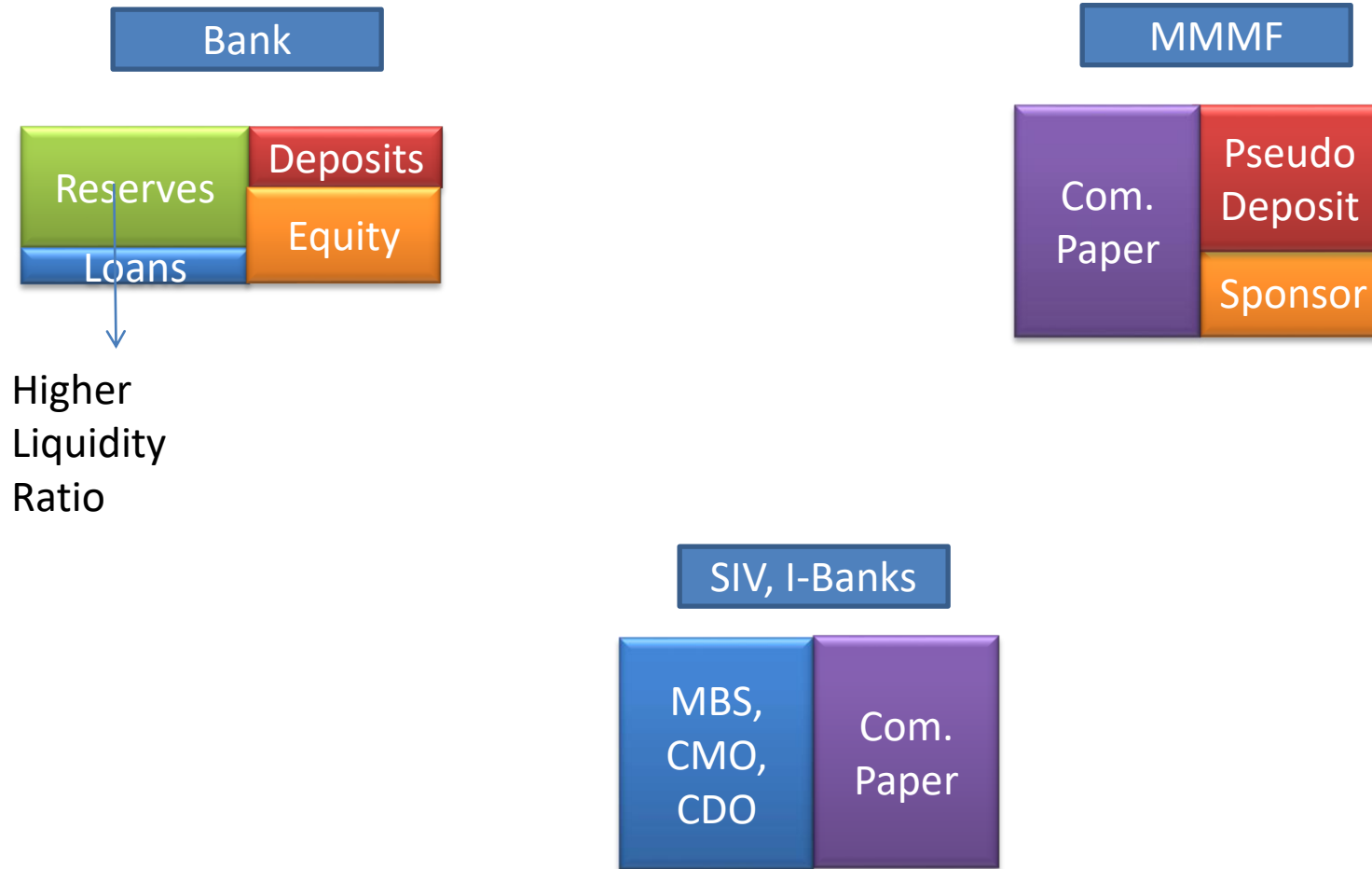
SIV, I-Banks



# Shadow Banking Map



# Shadow Banking Map



# Summary of Shadow Banking

- Parallel Banking Sector
  - Operated off regulation sight
- In the aggregate
  - Same Financial System consolidated balance sheet
- It avoided regulation by showing better ratios
  - MMF grew because they pay interest
  - SIV's grew to off-load leverage
- Ratios where several times lower



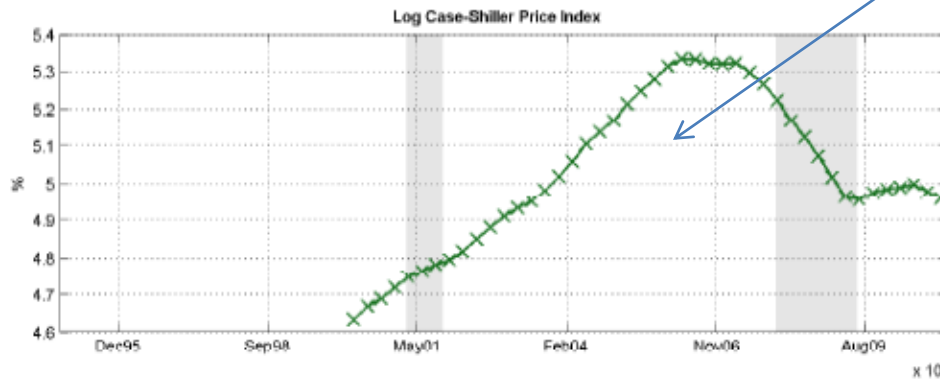
# The Shadow Banking industry

# Housing Market

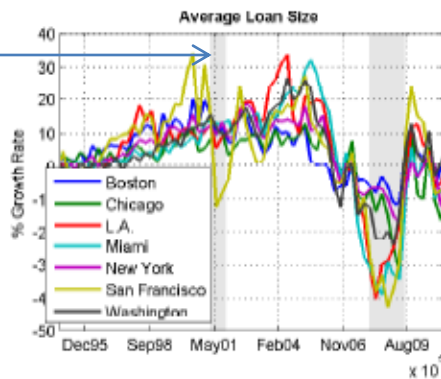
- House prices rose steadily from the 1990s to 2006
- Ownership rate rose rapidly in the period
- Price correlations where low

# Housing Market

Case-Shiller Index



Home Prices



Home Ownership

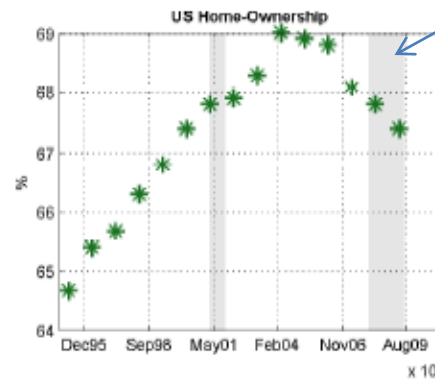


Figure: Home prices and ownership in the United States.

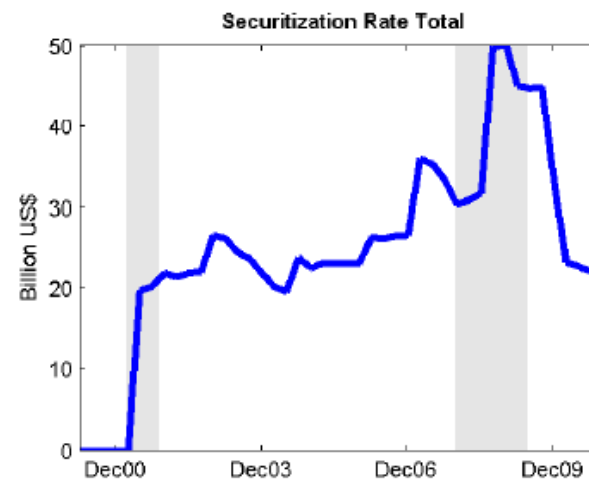
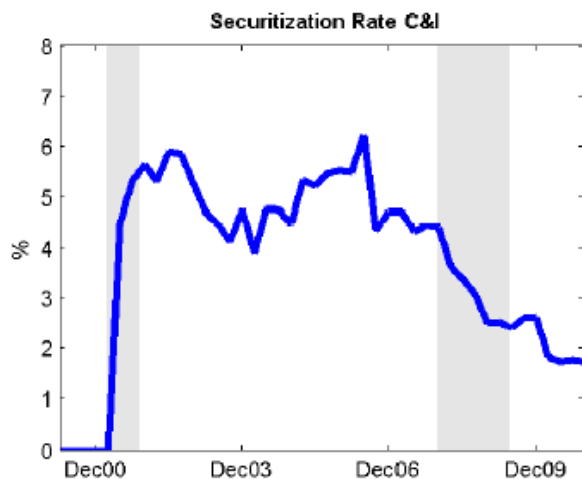
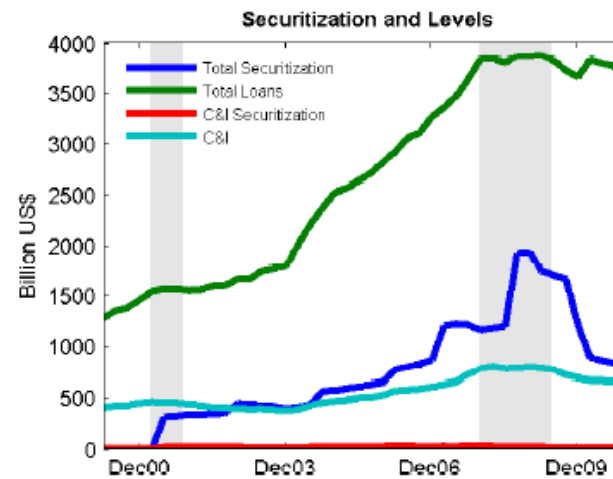
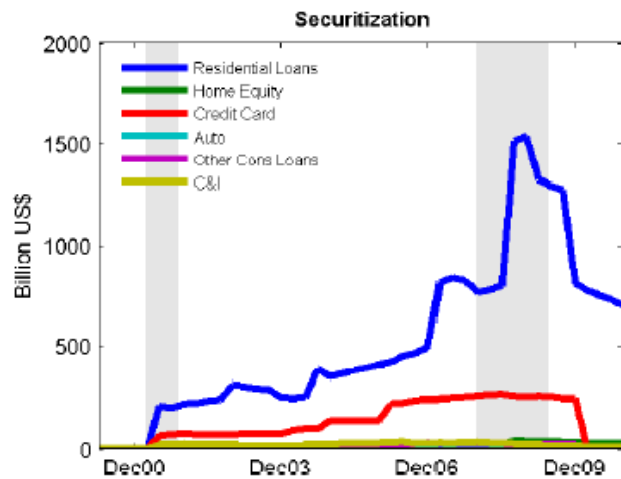
# Sub-prime Mortgages

- Traditional mortgage
  - Substantial down payments
- Sub-prime
  - NINJA, low down-payment
  - As house prices rose, safe
- Borrower short of cash,
  - Can roll-over because higher value
  - Homes are collateral

# The Rise of Securitization

- Traditionally, bank loans on bank assets
- Now Securitization
  - Pooling - Tranching
    - Diversify and avoid Agency Problems
- Offload loans to unregulated intermediaries

# Securitization



- One view of the problem:
  - True regulatory arbitrage
  - Systematic failure to identify risks and high correlation
- Securitization: grew assuming low correlations
- Problem: securitization itself, build correlations!

# Shadow Banking Map

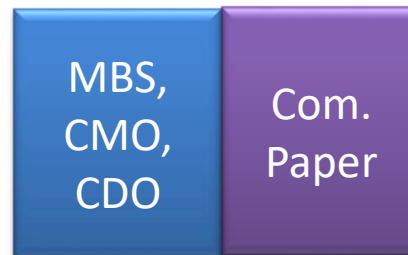
Bank



MMMF



SIV, I-Banks





# The Crisis Hits

Bank

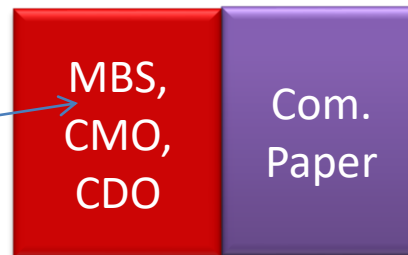


MMMF

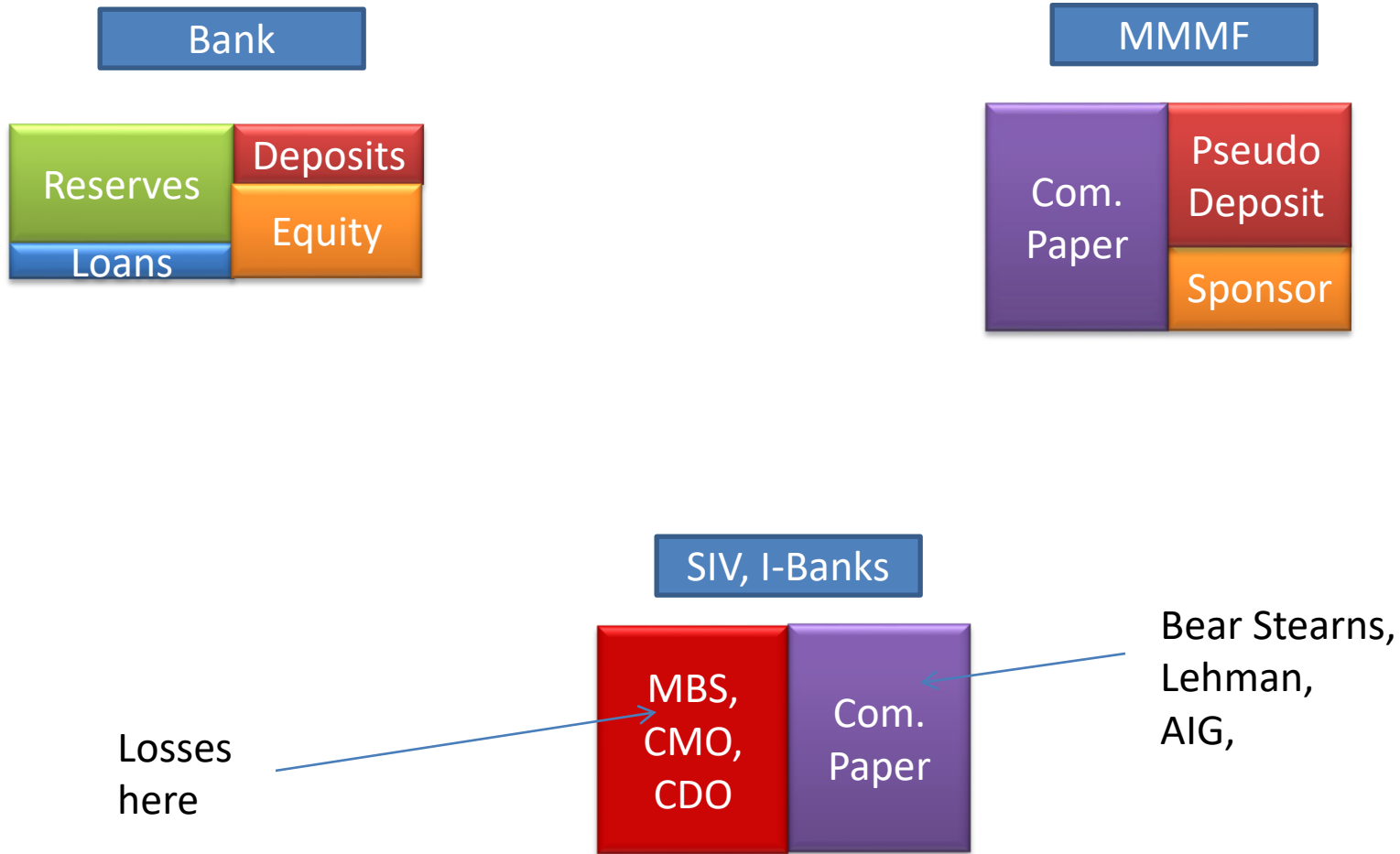


SIV, I-Banks

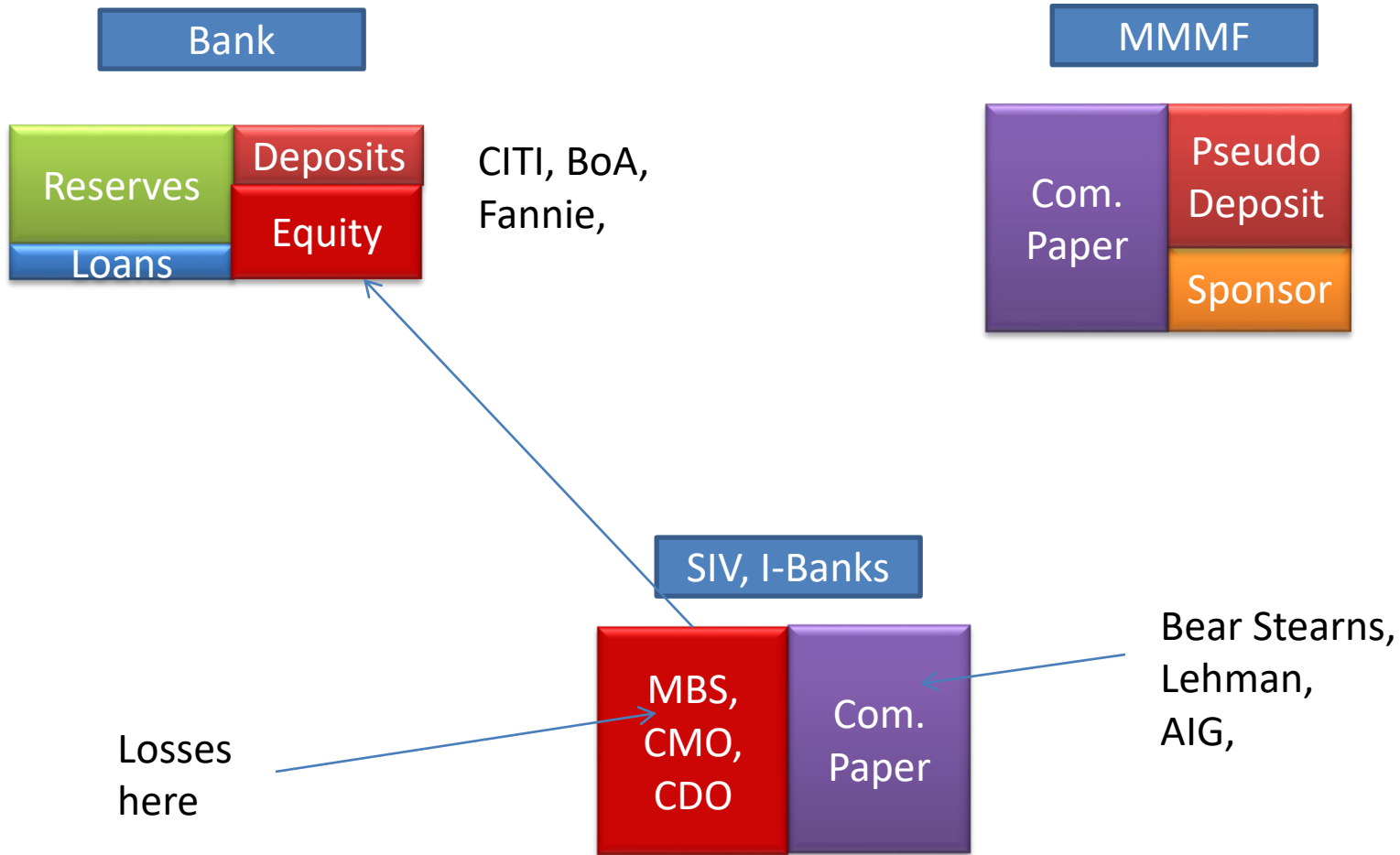
Losses  
here



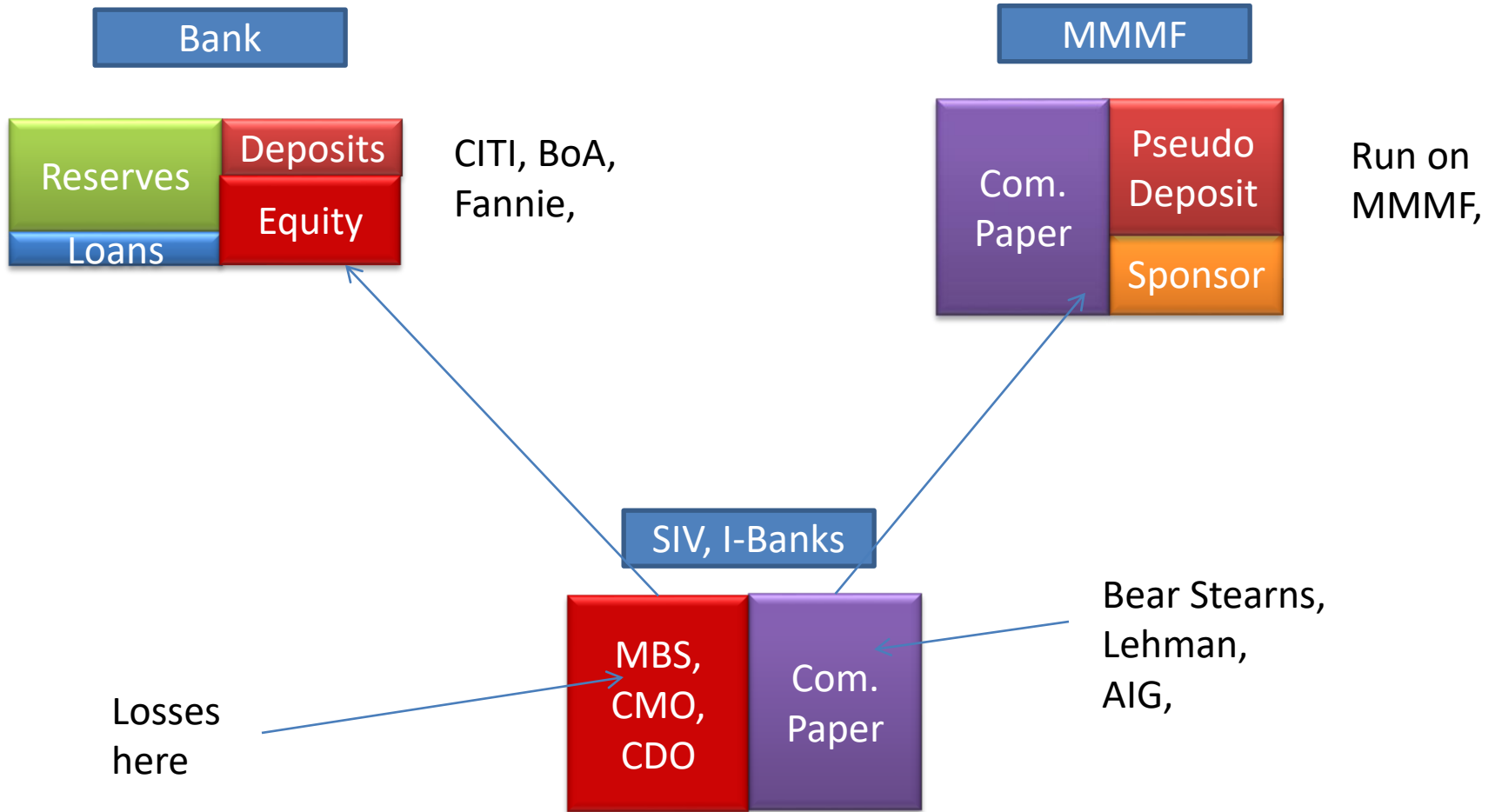
# The Crisis Hits



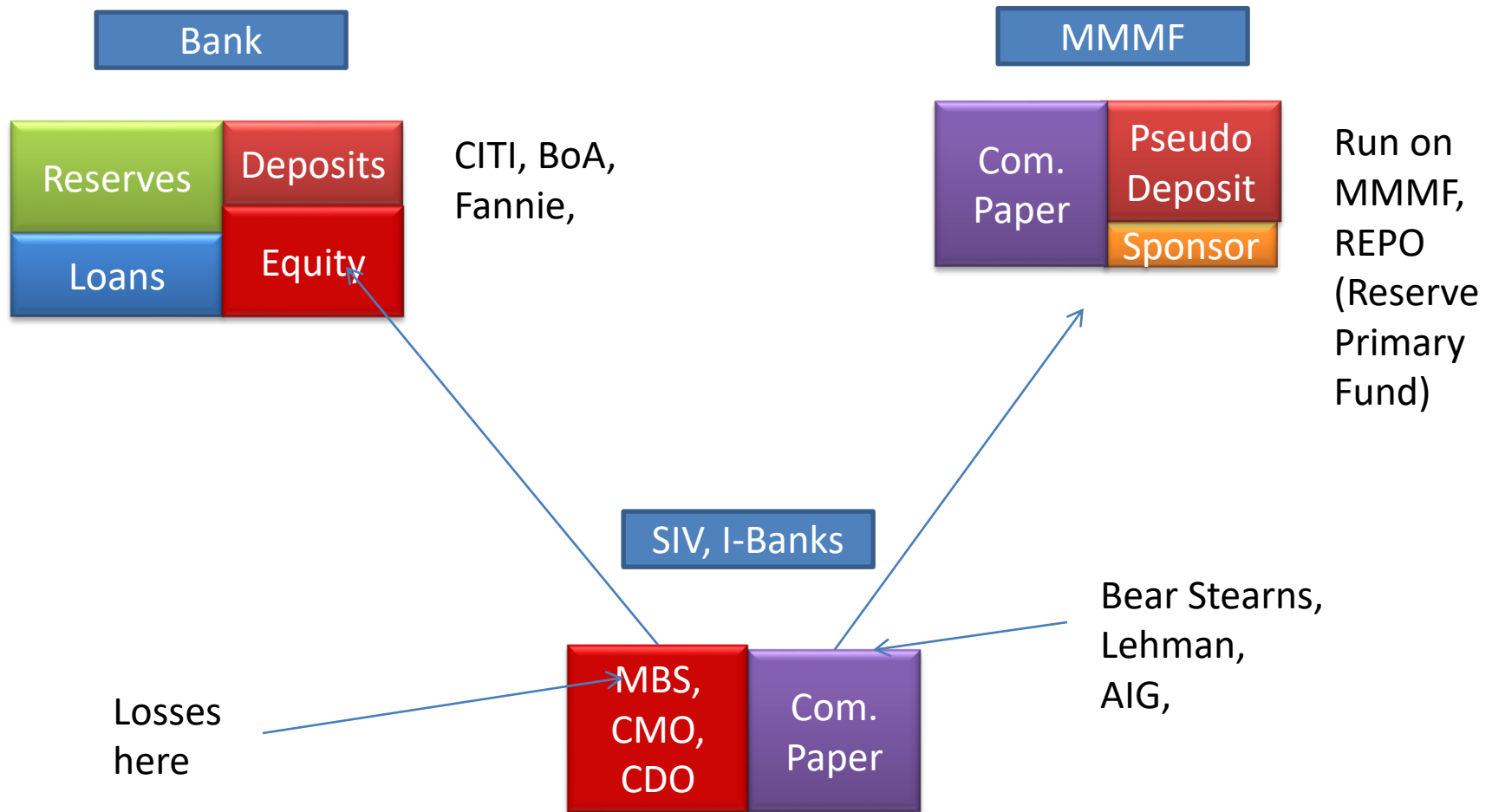
# The Crisis Hits



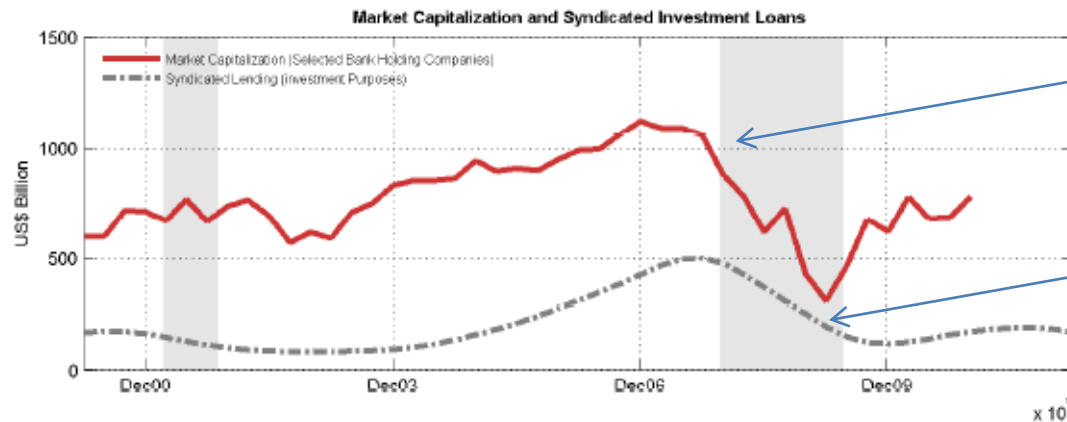
# The Crisis Hits



# The Crisis Hits

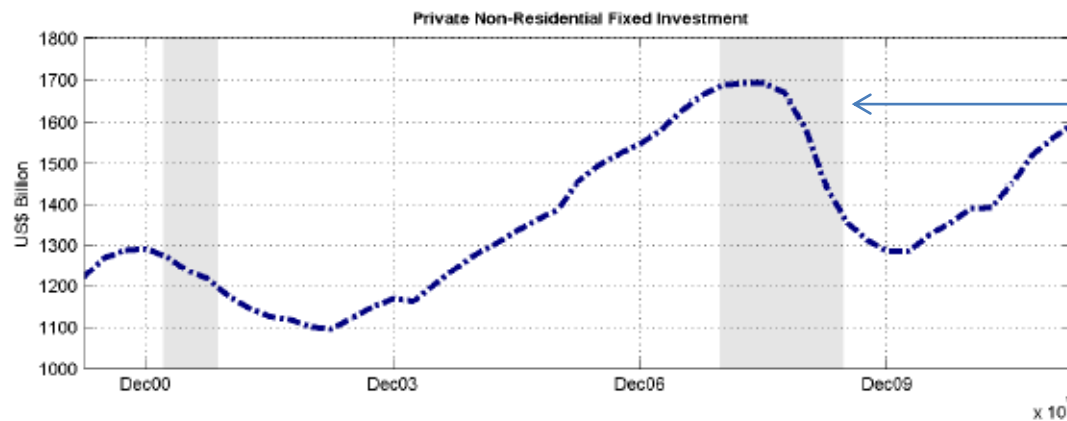


# Losses Translated to Less Lending



Bank Market  
Capitalization

Lending  
(syndicated  
Loans)



Real  
Investment

Figure: Bank Equity